

Innovative Governance Models

What could ULGs do post-project that could influence implementing actions?

Key resources handout

About

This is the handout associated with the 'Fireside talk' on 'Innovative Governance Models' within the 2022 URBACT e-University, which took place on the 1st February (DAY 1) at 15:00 CET. It offers additional resources to the models discussed during the session in order to better understand the structure, context for emergence and expected impact of such innovative models. The handout is designed to be used by URBACT Local Groups (ULGs) in their discussions of how to continue their work after the end of the current round of URBACT Action planning networks (APNs) in 2022.

The [2022 URBACT e-University](#) is URBACT's flagship capacity-building event dedicated primarily to partners involved in URBACT Action planning networks. It supports the essential methodological steps of the action planning journey. The 2022 edition focuses on the 'planning implementation' aspects of the Integrated Action Plans production process. It has taken place between February 1st and 3rd, 2022, online.



Useful studies for understanding innovative governance models

Study	Why is it useful?
<p>2014- NESTA- I-teams- the teams and funds making innovation happen in governments around the world Available at: https://media.nesta.org.uk/documents/i-teams_june_2014.pdf</p>	<p>Overview of the first public sector innovation labs that appeared around the world. It is a reader-friendly and user-friendly report, as it is easy to understand how each of these labs is organized, funded and what kind of innovation methods they use. Some of the labs that feature in the report have since transformed or closed, but it is still a highly relevant source of information. Might be good to be read in conjunction with this practitioner's guide- https://media.nesta.org.uk/documents/innovation_teams_and_labs_a_practice_guide.pdf</p>

<p>2019- OECD- Enhancing Innovation Capacity in City Government Available at: https://www.oecd-ilibrary.org/sites/f10c96e5-en/index.html?itemId=/content/publication/f10c96e5-en</p>	<p>A comparative analysis on how 89 municipalities are innovating. The report follows to define the innovation capacity of cities, analysing whether they have a stand-alone unit/ department dedicated to innovation, the use of data and the overall openness to partnership.</p>
<p>2019 - H2020 ROCK - New Governance Models for Creative, Sustainable and Circular Cities. Available at: https://eurocities.eu/wp-content/uploads/2020/08/2019 ROCK CaseStudies-layout.pdf</p>	<p>A booklet of case studies shows how 5 cities have invented innovative governance models attempting to integrate as many voices as possible to deliver urban development in the most inclusive & creative way, helping them become more creative & sustainable places to live. Examples from Lisbon, Lyon, Bologna, Skopje & Athens.</p>
<p>Session Lab https://www.sessionlab.com/</p>	<p>Web based tool box to support you in planning more effective workshops and inclusive co-creation processes.</p>
<p>2014 - The Rise of Innovation Districts by Julie Wagner and Bruce Katz of the Brookings Institution. Available at: https://www.brookings.edu/essay/rise-of-innovation-districts/</p>	<p>Description of new urban model for geographic areas where leading-edge anchor institutions and companies cluster and connect with start-ups, business incubators, and accelerators. Typically physically compact, public transport-accessible, and technically-wired that offers mixed-use housing, office and retail.</p>
<p>The BID Foundation (UK) supported by the Institute of Place Management at Manchester Metropolitan University</p>	<p>The umbrella body for the over 300 Business Improvement Districts in the UK.</p>

 **Useful resources for in-depth understanding of the models presented during the eUniversity Fireside talk**

Focus	Materials
Cluj-Napoca Urban Innovation Unit (RO)	Cluj-Napoca Urban Innovation Unit Activity Report 2017-2021 (EN): https://diviziadeinovare.ro/wp-content/uploads/2021/12/Activity-Report-2017-2021_Urban-Innovation-Unit-1.pdf Cluj Future of Work, an UIA-funded project: https://www.uia-initiative.eu/en/uia-cities/clujnapoca
Cork's informal partnership (IE)	Cork City Centre Strategy 2014: https://www.corkcity.ie/en/council-services/services/planning/city-centre-revitalisation/city-centre-strategy.html Cork City Centre Action Plan 2018: https://www.corkcity.ie/en/media-folder/planning/city-centre-action-plan-progress-report-2017-new-actions-for-2018.pdf
Business innovation districts → Sandyford?	Sandyford Business District: www.sandyford.ie Sandyford BID Renewal Proposal: https://www.sandyford.ie/docs/SBD%20A4%20Submission.pdf Zuidas, Amsterdam: http://beyondplanb.eu/projects/project_zuidas.html

 **Past or present practices from various URBACT networks that can be linked to the 'Innovative Governance Models' topic**

URBACT practices	Why is it useful?
Cities4CSR	Identifies Corporate Social Responsibility as an opportunity to exploit the value of partnerships with the private sector and relevant stakeholders locally. Provides useful examples of related activities from partner cities. https://urbact.eu/cities4csr

SIBDev	<p>Explores how Social impact bonds can be used as a model to drive collaboration and innovation for more sustainable urban development and improved public service delivery. Tackles issues such as fragmentation and silo mentality, short termism & change resistance.</p> <p>https://urbact.eu/sibdev</p>
Boostinno	<p>Follows how municipalities can better understand social innovation and implement changes to encourage citizen innovation. The network's final publication gives practical examples of measures implemented by each city part of the network on working together with social innovators for the wellbeing of the city.</p> <p>https://urbact.eu/sites/default/files/media/final_report_0.pdf</p>
Active NGOs	<p>Centres on the transferability of Riga's good practice of the NGO House, opened in 2013 as a result of a co-creation process with residents and civil society actors. The network's final publications gives an overview on how the transfer happened to other European cities and why such a good practice is relevant in shared governance models and increasing citizen awareness on local public affairs.</p> <p>https://urbact.eu/sites/default/files/the_power_of_civic_ecosystems_full_book_vsm.pdf</p>
C-Change	<p>Focuses on the transferability of the work of Manchester Arts Sustainability Team (MAST) to support cities to mobilize their arts and culture sectors to contribute towards local climate change action. Their website is updated constantly and is a great resource on how to monitor changes implemented by partners in line with the organization's mission.</p> <p>https://www.g-mast.org/10-years-of-mast (https://urbact.eu/c-change)</p>
Civic eState	<p>Documents emerging models of managing urban commons and how cities, as a response to growing fiscal burden and changing socio- demographics, are considering co-governance and experimenting public-community partnerships for public assets.</p> <p>https://urbact.eu/sites/default/files/final_product_-_civic_estate_new_models_of_urban_co-governance_based_on_the_commons.pdf</p>
Change!	<p>Explores different models of social design, towards more collaborative and people powered public service.</p> <p>https://urbact.eu/change</p>

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