



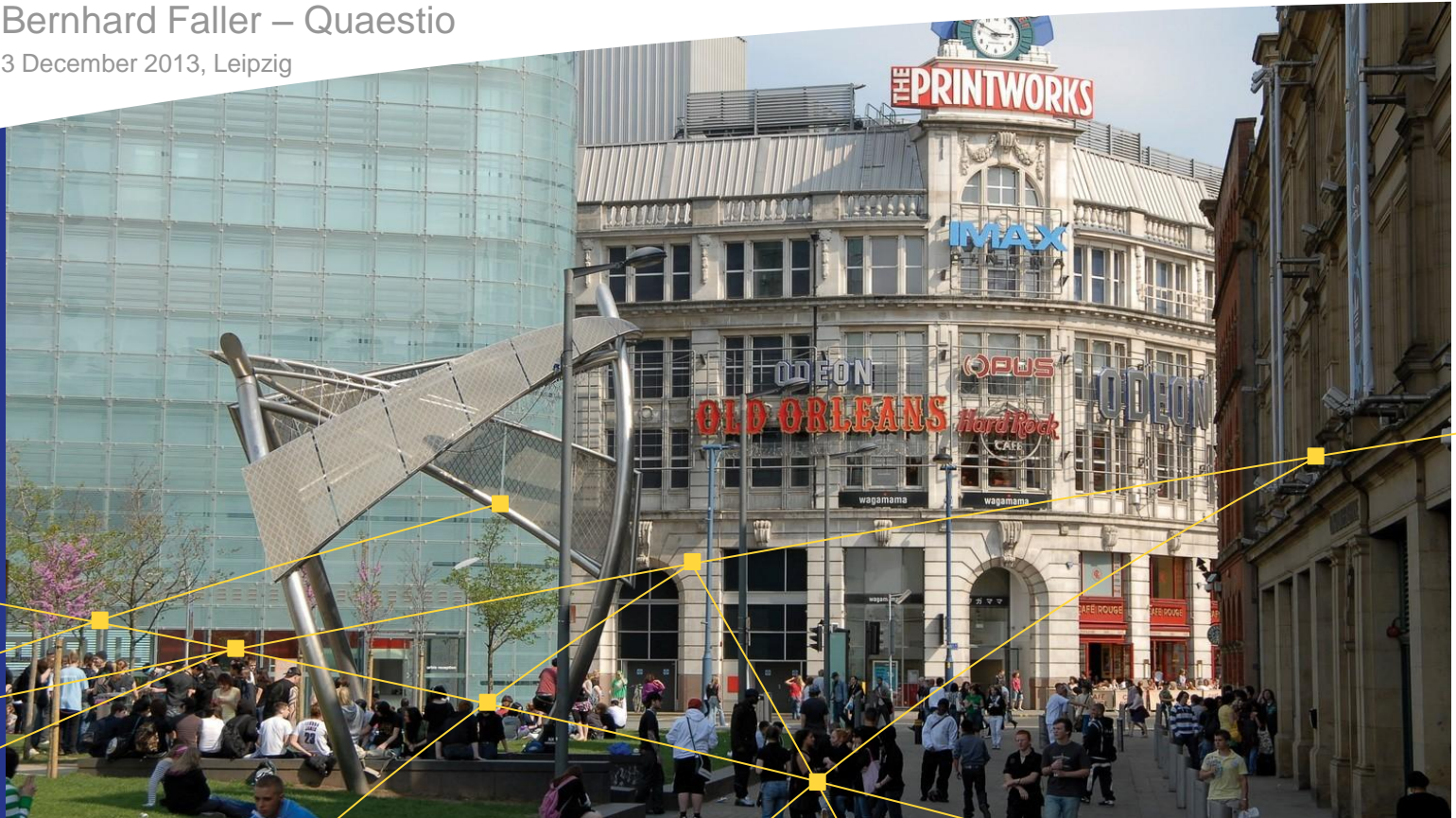
Technical Assistance International Case Study

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3 December 2013, Leipzig

AN URBACT II PROJECT



Stadt Leipzig

Connecting cities
Building successes



Structure

1. Participants of the Case Study
2. Role of Municipalities in JESSICA Structures
3. Municipalities in the Workflow of JESSICA Projects
4. Essential Competences
5. Technical Assistance

Participants of the Case Study

Interviews conducted with:

- Leipzig / Germany
- Malmö / Sweden
- Manchester / United Kingdom
- Porto / Portugal
- Portugal (HF Manager, EIB)
- Riga / Latvia

Questionnaires received from:

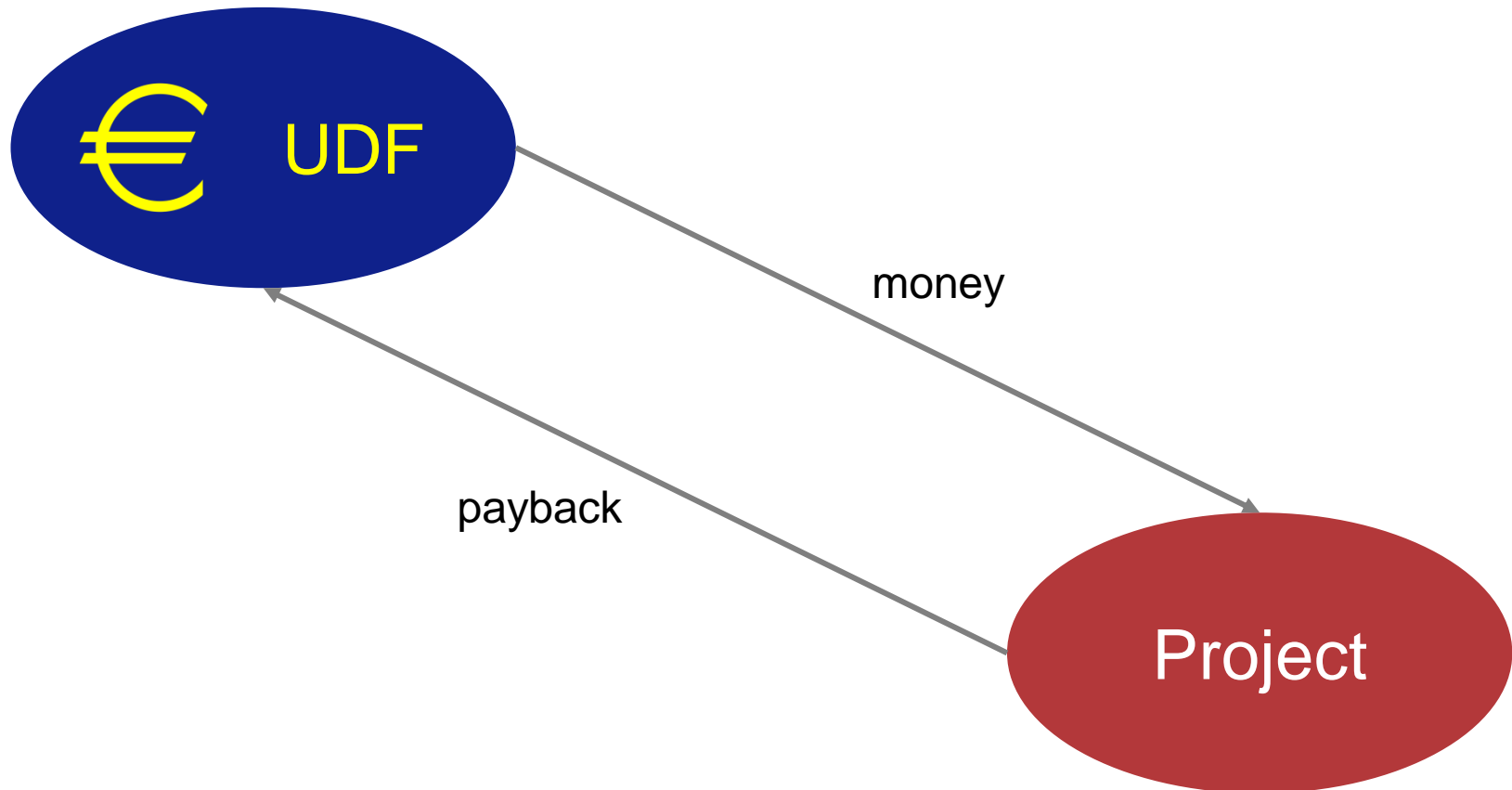
- Poznań / Poland
- Sofia / Bulgaria

Participants of the Case Study

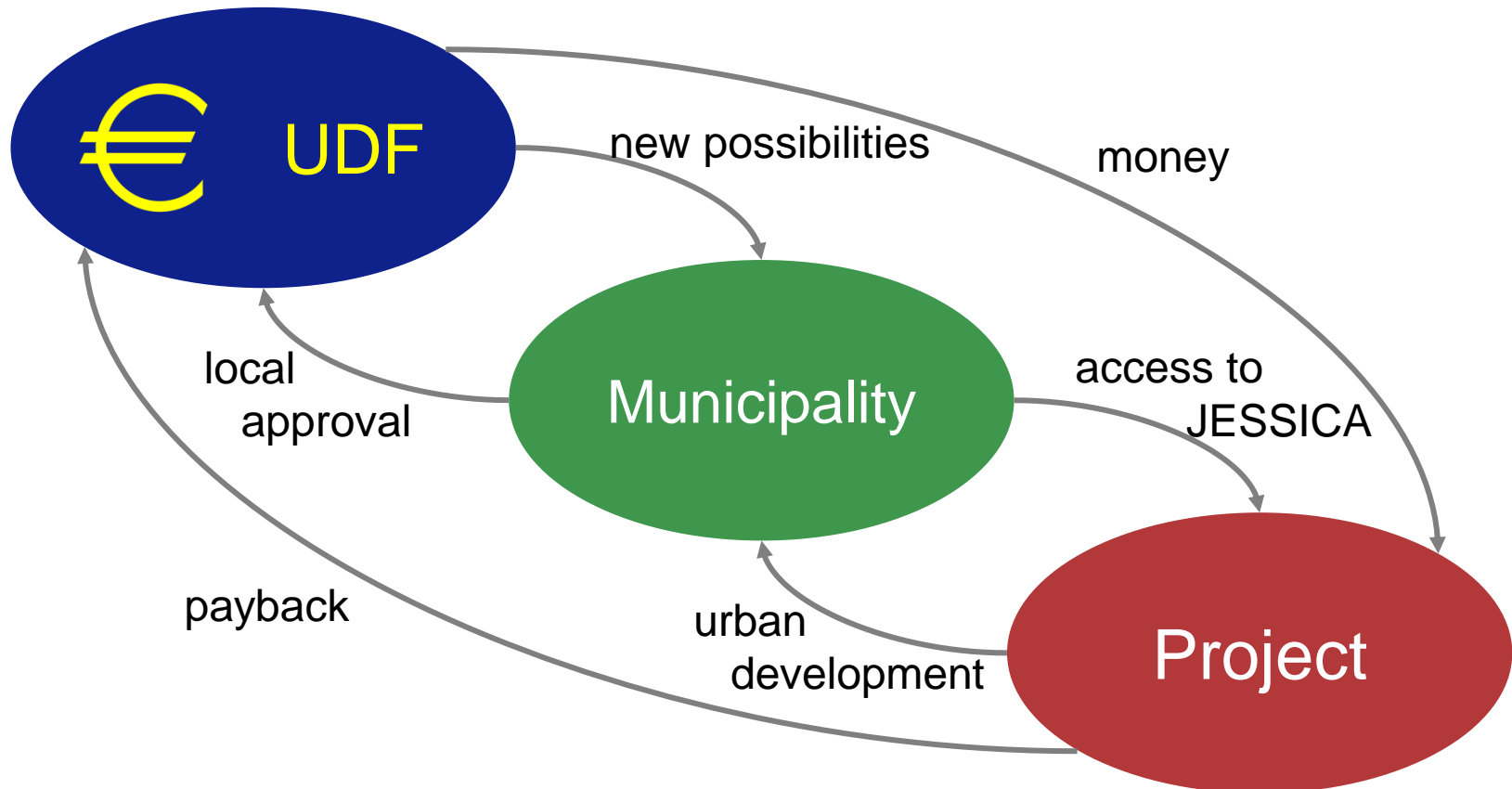
Next Steps:

- Remaining CSI Europe participants (interviews / questionnaires)
- Other cities with JESSICA experience (interviews / questionnaires)
- Integrating the experiences from Italy (Marco Cardinaletti, Ancona)
- Integrating the results of today's discussion

Municipality as the Intermediate

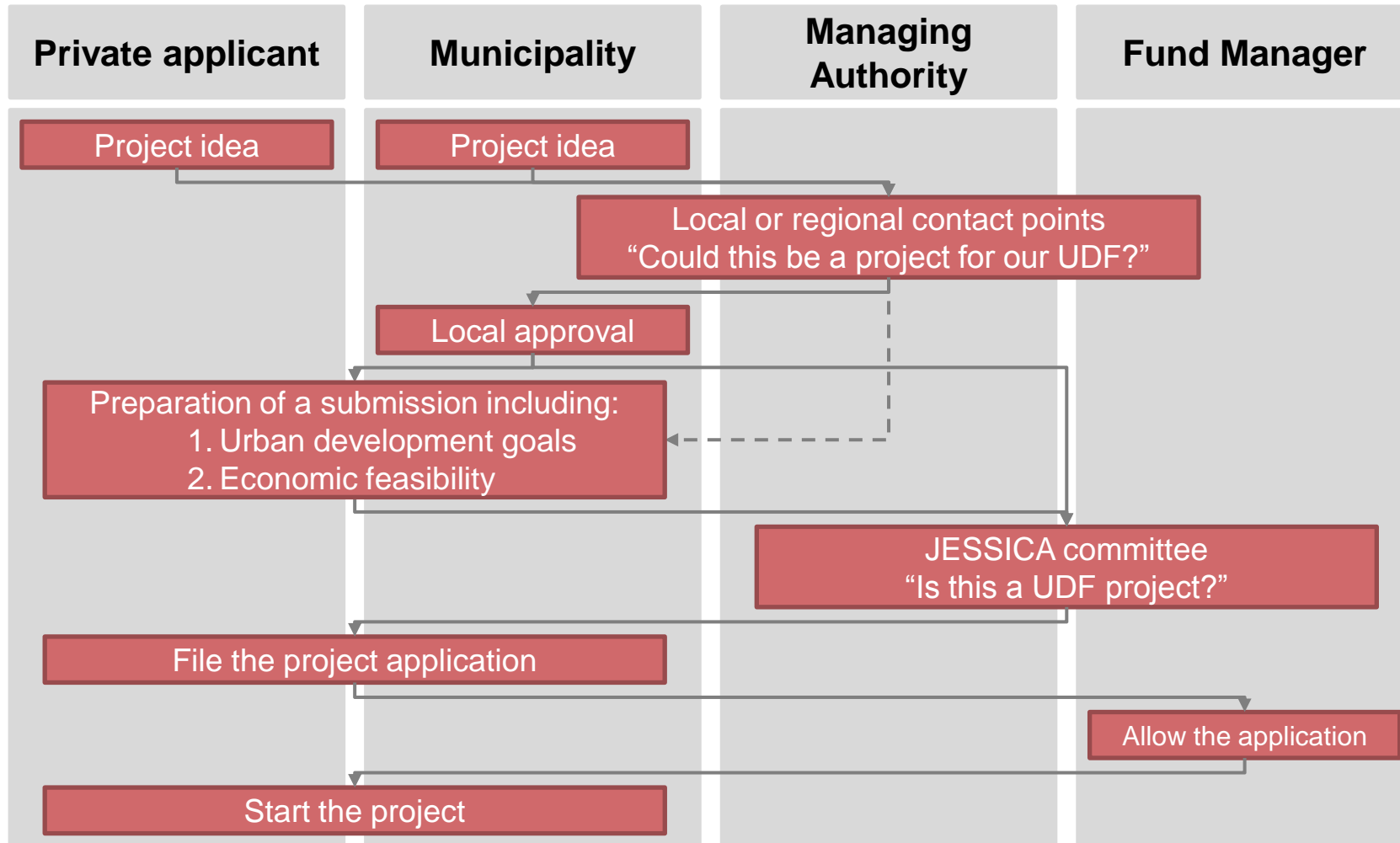


Municipality as the Intermediate



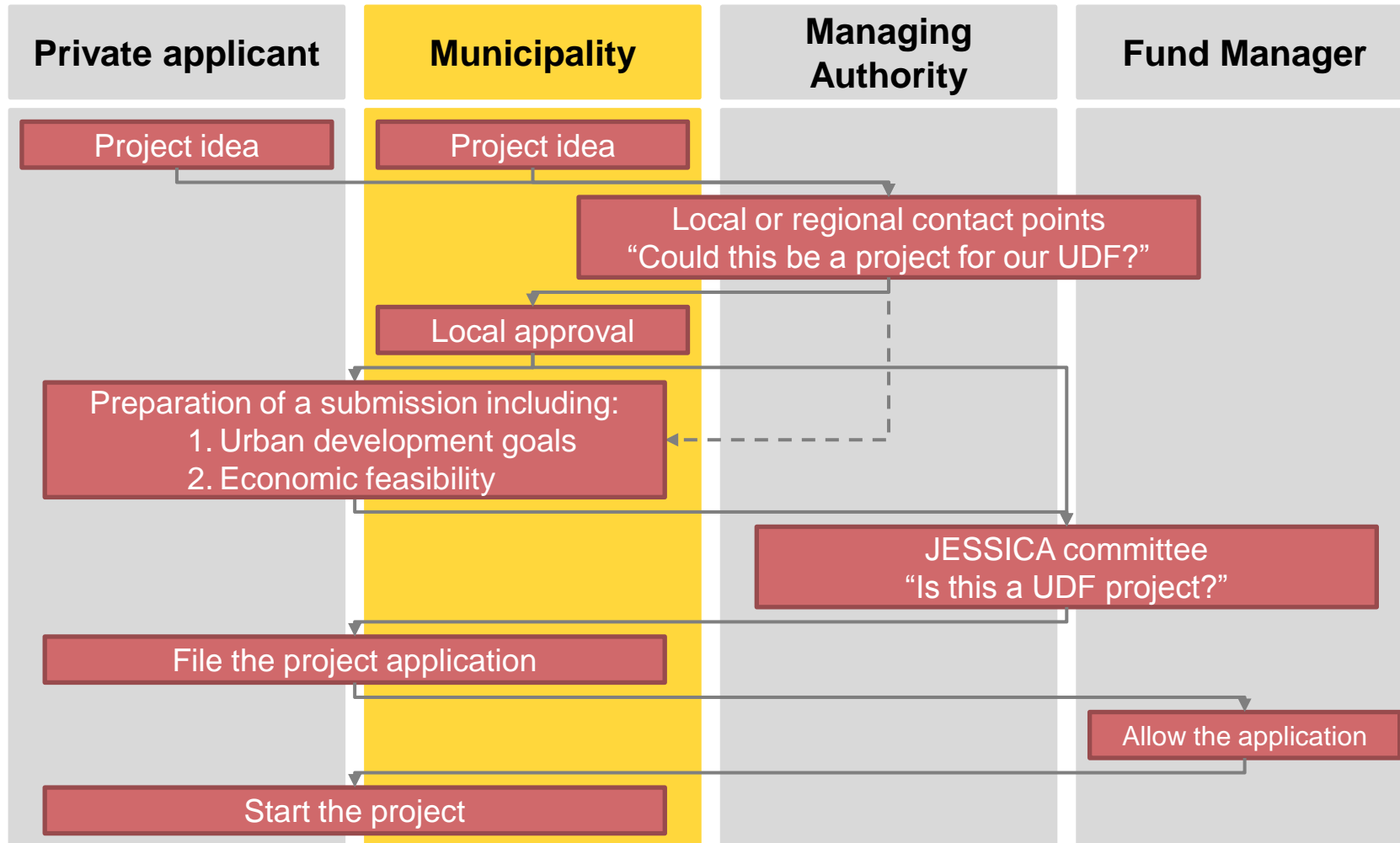
JESSICA Project Workflow

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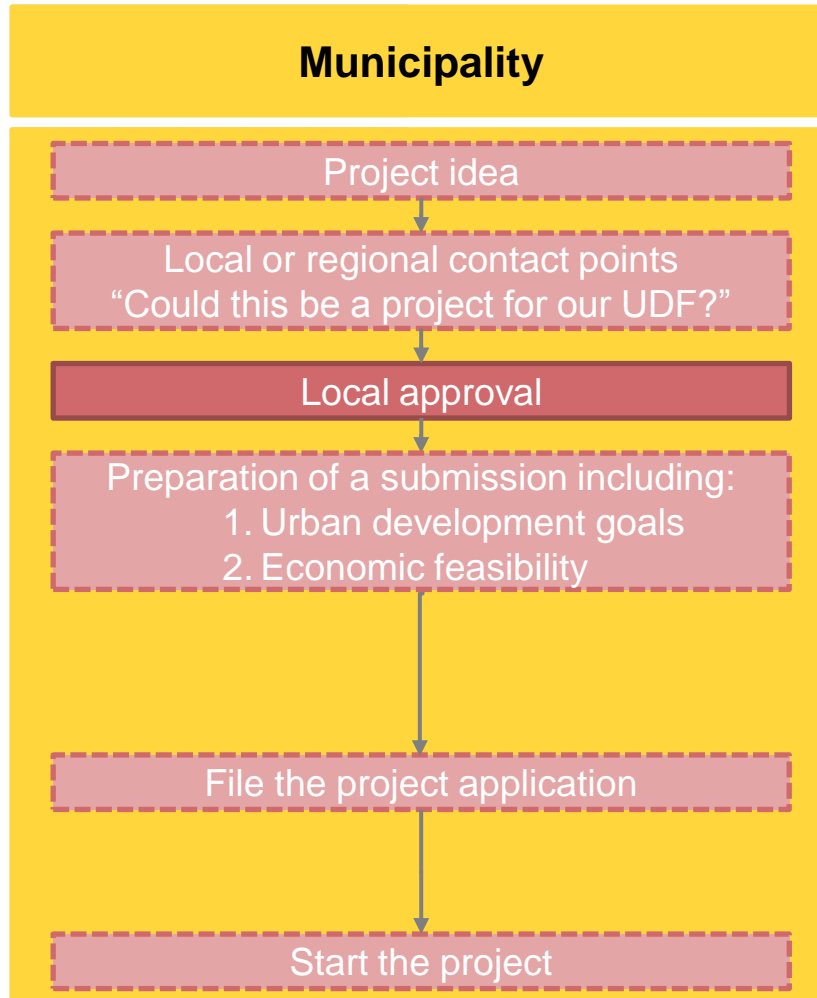


Municipality in JESSICA Projects

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Essential Competences

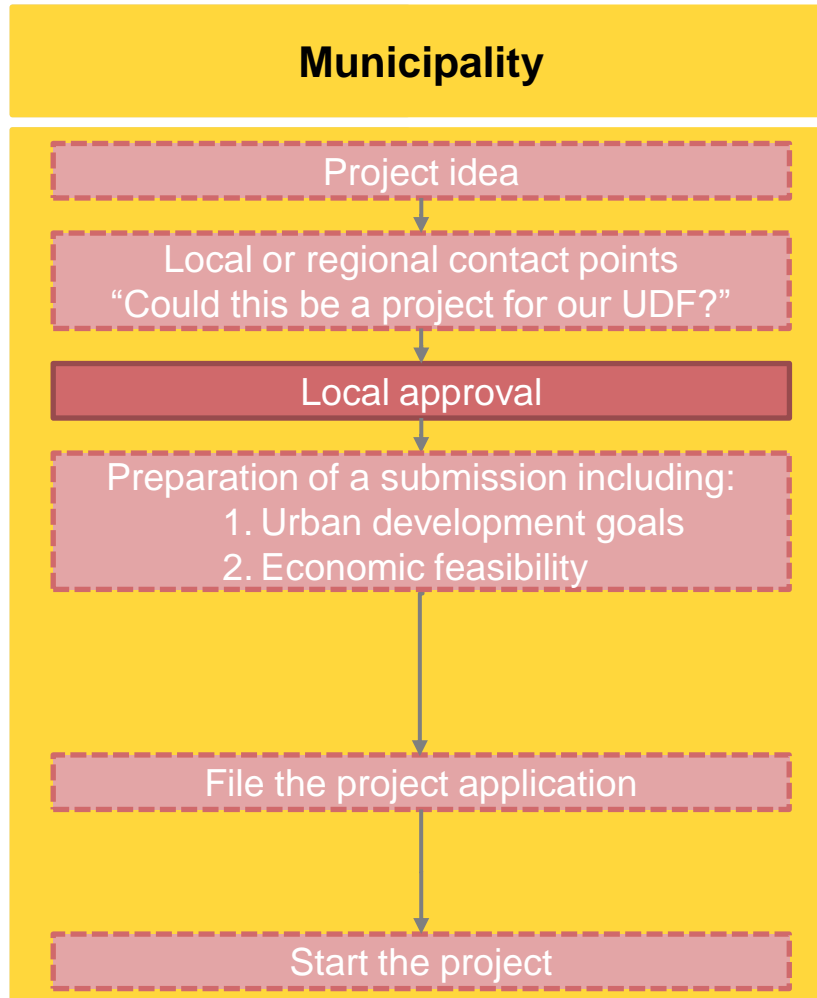


Competences

Qualification in regard of public interests on **urban development questions**:

- Does the project fit into the urban development plan?
- Is the applicant (willing to get) involved in local cooperation structures?
- Is the applicant aware of the urban development goals reached with the project?
- Is the applicant experienced with urban development projects?
- Is there a need for public intervention?

Essential Competences

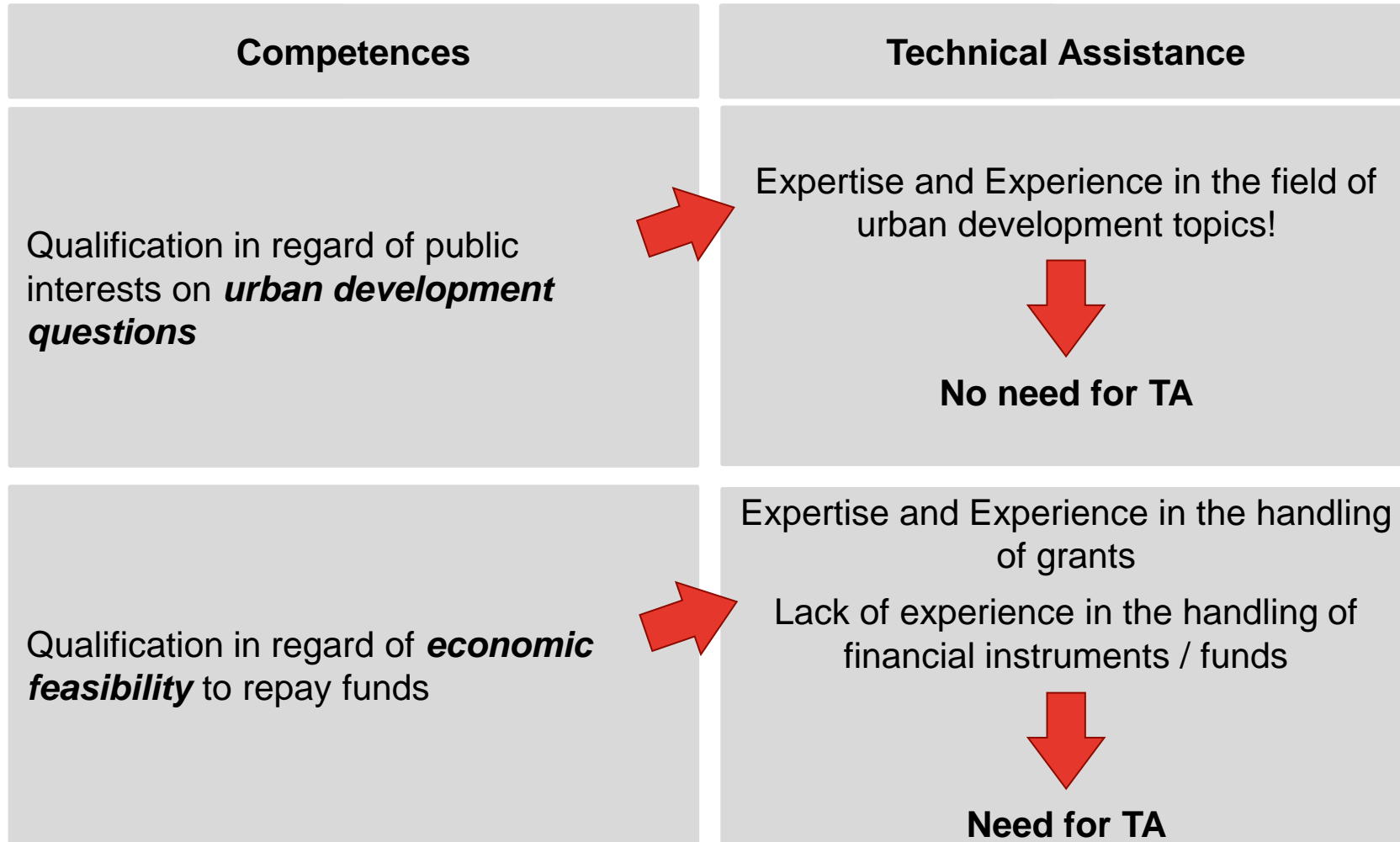


Competences

Qualification in regard of **economic feasibility** to repay funds:

- Is the applicant trustworthy?
- What is the whole capital expenditure?
- What kind of revenues are expected? How much?
- What are the risks connected to the revenues?
- What kind of dependencies will occur?
- What happens if the project fails? Is there a material value as security?
- Are there alternative ways of financing the project? Why JESSICA?

Technical Assistance



Technical Assistance

Competences

Qualification in regard of ***economic feasibility*** to repay funds

Technical Assistance

Possible ways of filling the lack of competence:

- Learning by doing
- Searching professionals in the own administration
- Recruitment of professional employees for the own administration / UDF
- Secondment of professionals for the own administration / UDF
- Commissioning of external experts

→ **Training to get the needed competences for handling fund financed projects?**

Grazie Thanks
Danke **Merci** Gracias
Ευχαριστώ multumesc
Takk dziękuję dakujem hvala
Obrigado dziękować
tänan kiitos köszönöm aciu
Tack děkuji paldies
nizžik ħajr dank u wel