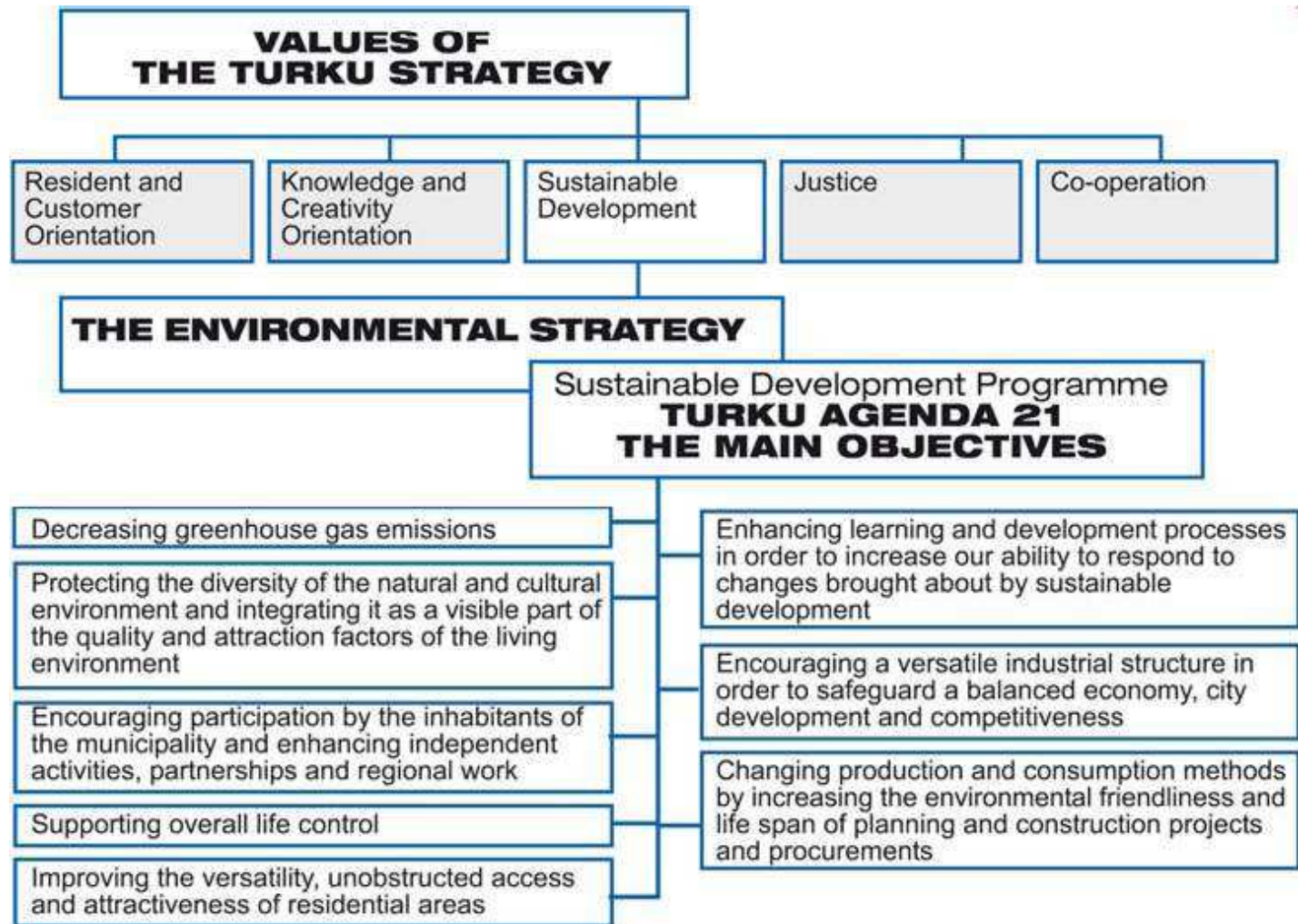


## Set of Documents from Turku

- Sustainable Development Programme – Turku Agenda 21 (2005)
- Turku's Future Strategy 2005-2008
- Sustainable Development Report 2006
- Model for a Sustainable Development Committee

# Sustainable Development Programme



# Strategy for 2005-2008

## 3 strategic focal areas with critical success criteria:

### Competitiveness and sustainable development

- A city structure that supports sustainable development and well-being
- Efficient work based on citizens' needs, a balanced economy
- Regional cooperation leader, active safeguarding of interests
- Notable international actor
- Responsible climate and environment policy

### Well-being and quality of life

- Work for the well-being of children, young people and families with children
- Health promotion and promotion of freedom from obstacles, support for life control and individual activity
- A living and creative city of culture
- Services based on the clients' needs and development of cooperation

### Vitality through education, competence and entrepreneurship

- Creative, high-level education
- Promotion of innovative work through cooperation with universities and enterprises
- Further development of trade and industry and support to top fields

# Implementation of the strategy

- Development of a balanced scorecard as management tool
- Annual assessment of the results of implementation **but** the strategy is a tool for day-to-day management for the civil servants
- The critical success criteria are located into 5 inter-dependant viewpoints that have to be in balance with each other
  1. Social effects
  2. Processes and structures
  3. Expertise, regeneration and working capacity
  4. Economy
  5. Customer relations management and service ability

# The Sustainable Development programme as an implementation tool

- Implementation of sustainable development is monitored by means of the annual Sustainable Development Report
- It includes the environmental report, sustainability indicators and theme articles addressing the previous year's activities
- Criteria for measuring the results:
  - Loading and ecological efficiency: e.g. ecological footprint, biocapacity, greenhouse gas emissions, air quality
  - Sustainability of land use and urban structure: e. g. availability of services (green areas, public health care, public transport, libraries, public day-care centres, comprehensive schools, waste recycling points)
  - Sustainability of transport
  - Environmental responsibility in consumption and environmental education
  - Life control: e. g. number of children taken into custody, unemployment rate, population's level of education, health care, etc.
  - Economic security
  - General security

## Model for Sustainable Development Committee

- Inter – departmental cooperation within the city administration
- Members: City directors of different departments, politicians, experts from different fields of administration
- Working group of departments with regular meetings
- Common target setting for sustainable development of the city
- Visits of the Sustainable Development Committee to ensure firm commitment of the working group of departments