



Expertising Governance for Transfrontier Conurbations



Final conference of the EGTC URBACT project Presentation of the final results

« EGTC » URBACT Final conference

Esztergom, 6 May 2010





Expertising Governance for Transfrontier Conurbations

Opening session

Jan ORAVEC

Mayor of Sturovo

For the Ister-Granum EGTC



European Union
European Regional Development Fund



Expertising Governance for Transfrontier Conurbations

Introduction

Dr. Hans-Günther CLEV

Director General of MOT, Lead partner



European Union
European Regional Development Fund

Introduction

- The “**EGTC**” project is a working group co-financed by the URBACT II programme

- **The URBACT II programme (2007-2013)** is a European exchange and learning programme:
 - promoting sustainable urban development
 - enabling cities to share good practices with professionals involved in urban policy throughout Europe
 - enabling cities to improve local urban policies by developing pragmatic sustainable solutions

More information: <http://urbact.eu/>

Introduction

- The “**EGTC**” **URBACT** project:
 - Network of 6 cross-border agglomerations (different political, cultural, socio-economic contexts)
 - Exchange on cross-border governance tools, including the EGTC
 - To improve their system of transfrontier partnership

- A **global coordination** led by Mission opérationnelle Transfrontalière (MOT), supported by a Lead Expert (Christian Lamour)

- **Duration:** 24 months (May 2008 - May 2010)

MOT, Lead Partner

Lille Métropole Urban Community
Eurométropole Lille-Kortrijk-Tournai,
FR/BE

Slubice
Frankfurt on Oder/Slubice
conurbation, PL/DE

Chaves
Eurocidade Chaves-Verin, PT/ES

Esztergom
Ister-Granum EGTC, HU/SK

Canton of Basel Stadt
Trinational Eurodistrict Basel,
CH/DE/FR

Urban Community of Strasbourg
Eurodistrict Strasbourg-Ortenau,
FR/DE



○ Lead partner (LP)
● Cross-border conurbation
● Project partner (PP)

Mission opérationnelle Transfrontalière, Lead partner

Main goal

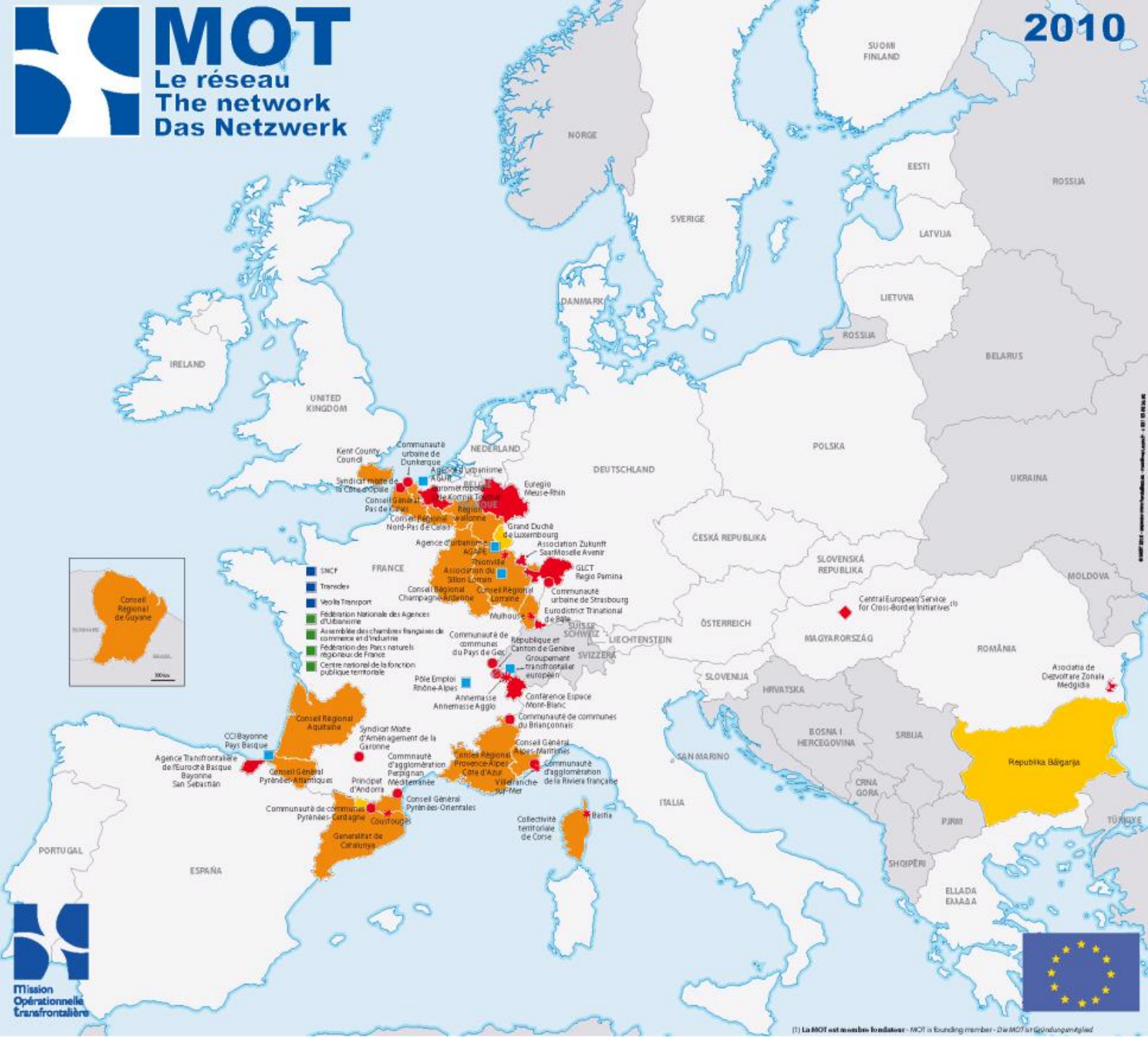
To ease the implementation of cross-border projects and promote cross-border cooperation - Since 1997

Main activities:

- 1) Operational assistance
- 2) Networking and training
- 3) Helping to outline a coherent policy
- 4) European activities



- Catégorie d'adhérents**
Category of members
Mitglieder Kategorien
- Etat State Staat
 - Région Region Region
Comté County County
Canton Canton Canton
Département Département
 - Groupement plurinational de collectivités territoriales
Plurinational grouping of local authorities
Plurinationaler Verband von Gebietskörperschaften
 - Groupement de collectivités territoriales
Grouping of local authorities
Verband von Gebietskörperschaften
 - Commune
Municipality
Gemeinde und Kommune
 - Réseau de collectivités locales transfrontalières
Network of cross-border local authorities
Netzwerk von grenzüberschreitenden Gebietskörperschaften
 - Entreprise Company Unternehmen
 - Réseau Network Netzwerk
 - Autre structure
Other structure
Weitere Struktur



Final outputs of the « EGTC » URBACT project

- Based on thematic seminars
- A **Booklet** with a CD that contains:
 - ✓ **6 Local Action Plans to improve cross-border governance** : one per cross-border agglomeration, with the contribution of the **Local Support Groups**
 - ✓ **Handbook**
 - Methodology followed by the project partners
 - Best practices of local cross-border actions
 - Synthetic table on the lessons learned and the recommendations of actions
 - ✓ **European Action Plan**
 - Lessons learned at local level
 - Recommendations addressed to regional/national and EU authorities

Thematic approach of the “EGTC” project (1/2)

- The “Leadership” agenda of CB governance (or internal governance)
 - The role of individual political leaders
 - The organization of the technical work (dedicated staff/administrations)
 - The articulation between the politicians and the technicians
 - The financial solidarity
 - The institutionalisation of a collective leadership (e.g.: EGTC)

Thematic approach of the “EGTC” project (2/2)

- The “Community” policy of the CB governance networks (or involvement of civil society)
 - The development of CB projects implying an active role of the local population
 - The role of media concerning the connection Leaders-citizens-CB Conurbation
 - The use of participative democracy to develop a sense of CB community



The Local Action Plans to improve project partners' cross-border governance

Moderator

Christian LAMOUR

*CEPS/INSTEAD Research Centre (LU),
« EGTC » URBACT Lead expert*

Thematic approach of the “EGTC” project

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Ister-Granum EGTC

Istvan FERENCSEK
Project manager

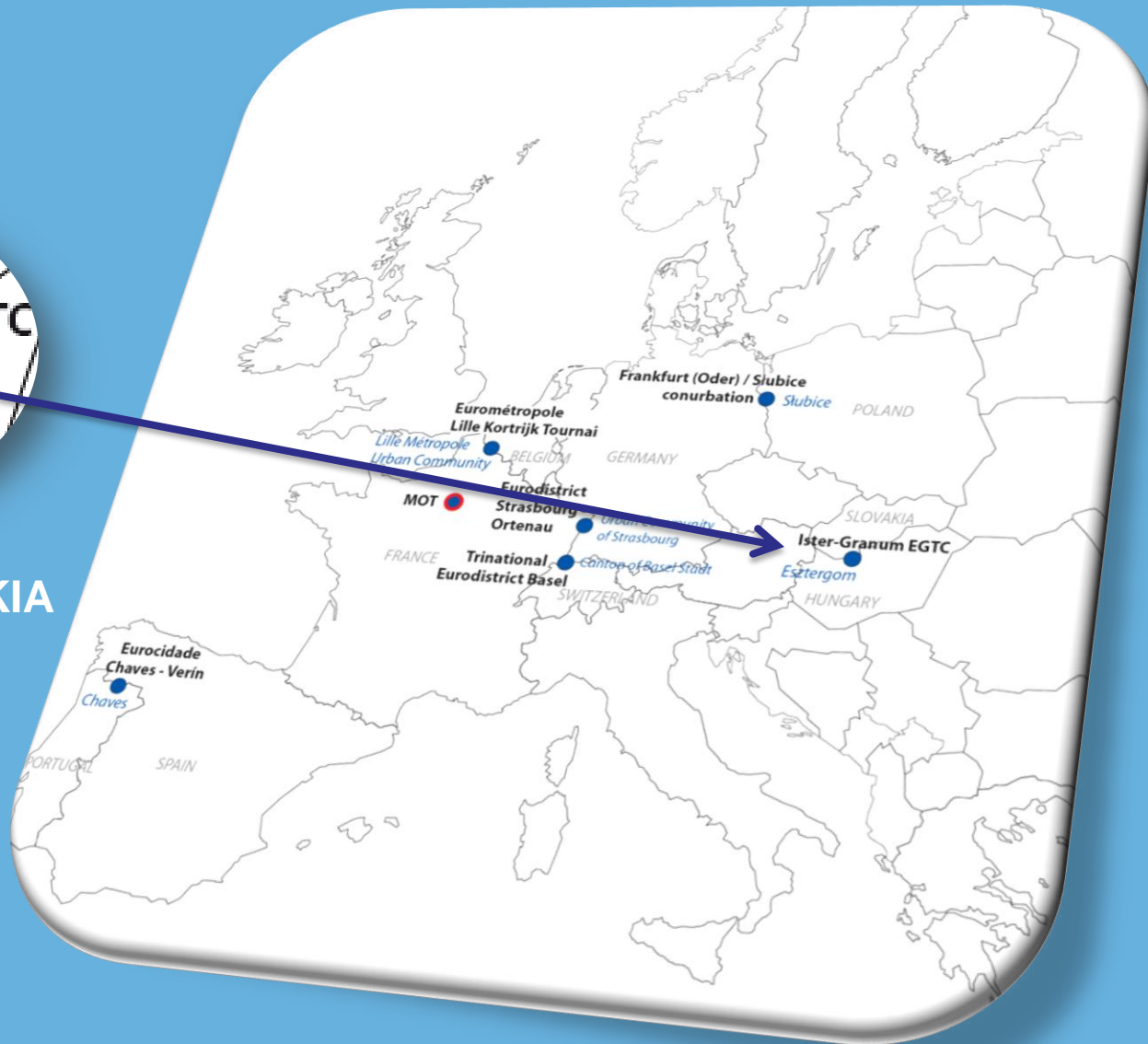
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Esztergom, 6 May 2010



HUNGARY / SLOVAKIA



13 October 2000, Foundation Letter
17 November 2003, signing the Euroregion's Foundation Document
6 May 2008, foundation of the Ister-Granum EGTC
11 september 2008 final ratification of IG EGTC

2000. okt. 13. Esztergomi kistérség és Déli Régió együttműködési megállapodás
2003. nov. 17. Az Eurorégió Alapító Dokumentum
2008. máj. 6. Ister-Granum alapítása
2008. szept. 11. IG EGTC „második” alapítása

200.000 inhab.
>2.000 km²



Legend and scale information:

- — Híreljáró pontok, Határvonalak, Gólyaközlekedés, Border crossing
- — Síkhatár, Államhatár, Staatsgrenze, State boundary
- — Körzeti határ, Körzetelhatár, Bezírkovacie hranice, County boundary
- — Nemzeti park, Nemzeti park, Nemzeti park, National park
- — Chráňené územie, Tájékoztató körzet, Landschaftsschutzgebiet, Nature reserve

0 5 10 km
1 : 250 000

Local Action Plan: the partners will describe how they will implement the project's results into their own policies to set-up or improve their governance.

In another way, how will each cross-border conurbation integrate the good practices from other CB conurbations into its own governance system?

- Leadership
 - mobilization and external connections;
 - formalization of the cross-border cooperation;
 - financing of the cooperation;
- Community issues
 - Lack of civil participation in strategy making (participatory democracy);
 - Lack of communication and marketing strategy.

Helyi Akció Terv: (1) projekt eredmények megvalósítása a jobb kormányzás megvalósítása céljából.

- Vezetés
 - Szakértők és helyi véleményformálók bevonásának hiánya;
 - Határon átnyúló kapcsolatok formalizálása
 - Együttműködések finanszírozása
- Közösségi témák
 - Civil részvétel hiányossága a stratégia alkotásban
 - Kommunikációs és marketing stratégia hiánya.

Best practices worth to adopt:

Cross-border Information Center (Chaves/Verín);

- Provide information on services that citizens can use on the other side of the border
- Provide information about the activities organized by the Eurocidade,
- Receive and collect applications to take part in the activities of the conurbation

Cross-border Office for Youth (Chaves/Verín):

- Create a Platform to support mobility, interaction and collaboration between youth. The mentioned action will finally contribute to a better social and cultural cohesion.
- Assess on work offers, culture, leisure, and study possibilities within the Euroregion.
- Organize and present any type of cultural activities (theatre, dance, photography) coming from young artists.
- Promote youth tourism within the Euroregion.

Legjobb gyakorlatok:

Határmenti Információs központ (Chaves/Verín);

- Információ az elérhető szolgáltatásokról a határ mindkét oldalán,
- Információk a Régió által szervezett tevékenységekről,
- A Régió programjainak közvetlen „értékesítése”

Határmenti Ifjúsági Iroda (Chaves/Verín):

- Fiatalok közötti mobilizáció támogatása. Javuló társadalmi és kulturális kohézió
- Munka, kulturális, szabadidő és oktatási lehetőségekhez való hozzáférés biztosítása.
- Kulturális rendezvények támogatása, szervezése fiatal művészek bevonásával.
- A Régióon belüli turizmus hirdetése a fiatalok számára.

Expectations

- See operative, working models
- Share own good practices (Solidarity Fund)
- New aspects for update OP
- Make operative the EGTC
- Having adoptable solution

Elvárások

- Működőképes modellek megismerése (EGTC irányítás)
- Saját jó gyakorlatok megosztása másokkal
- Az OP megújításához új szemlélet.
- EGTC működőképességének javítása
- Elfogadható és integrálható megoldások megismerése.

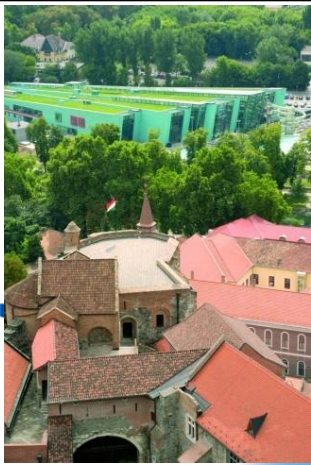
Perspectives

- Update the EGTC's OPs
- New structure for committees
- Hierarchy of strategy, synergy of local developments
- Adoption of new strategy for better civil involvement in governance
- Regional Tourism destination management

Jövő

- Az EGTC operatív programjának felülvizsgálata
- Ágazati szakbizottságok működtetése
- A fejlesztési stratégiák hierarchizálása, szinergia a helyi fejlesztések között.
- Stratégia a civilek bevonására az EGTC vezetésbe
- Regionális TDM szövet és hálózat kialakítása

Thank you
for your honouring
attention!



www.istergranum.hu



Eurocidade Chaves-Verín

Margarida PIZARRO

Technician, City of Chaves

The Local Action Plans to improve project partners' cross-border governance

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PORTUGAL / SPAIN

Territorial figures of the Eurocidade Chaves-Verin

	Chaves	Verin	Eurocidade
Area (km²)	591,28	93,87	685,25
Inhabitants	44.186	13.991	58.177
Population density (inhab./km²)	74,72	149,05	84,90
Parishes	51	18	69

Strategic targets:

- Fix and attract population
- Create and consolidate employment policies
- Assure a sustainable and continuous development

Process of elaboration of the Local Action Plan

Creation of the Local Support Group: Representatives from the regional and Local administrations;

For “**Leadership Issues**”: Group composed of politicians from both Municipalities, representatives from regional and Country Governments, CCDR-N Portugal, and Eixo Atlântico.

For “**Community Issues**”- technicians from both Municipalities and civil society who work together in the different activities that are promoted by Eurocidade.

This group meets every 6 month.

Role of the LSG: It identifies problems, solutions, and makes new proposals to national authorities, we define new strategies and we review our Local Action Plan

The Local Action Plan (1/3)

- Identification of **problems** at different levels:
 - ✓ Institutional Leadership has to be reinforced.
 - ✓ Permanent Staff and Legal personality of the Eurocity.
 - ✓ Need for commitment.
 - ✓ Legal and administrative barriers.
 - ✓ Verín does not have all the competencies to achieve the objectives of the project. It depends on the district and regional administrations. The Municipality of Chaves has almost all the necessary competencies (decision-making problem).
 - ✓ Big scepticism of the civil society about Eurocidade.

The Local Action Plan (2/3)

Solutions:

✓ **Civil society:**

- Common social area: access to social public services improving their quality of life.
- Participation in the governance of the Eurocity through formal committees and assembly.

✓ **Municipalities:**

- A more efficient and long-lasting cooperation between both municipalities.
- Try to establish a join strategy for development needs.
- Provide at regional and national levels new instruments for improving governance, regarding cross-border cooperation issues.

Good Practices:

On **leadership issues**

- ✓ Need for a structure with legal personality:
Establishment of a EGTC (Lille, Strasbourg and Ister-Granum Partners)
- ✓ Need for more involvement of civil servants: language courses, and participation to the Eurocidade's activities

On **community issues:**

- ✓ Need for a healthy city:
Bicycle day (Eurodistrict Strasbourg-Ortenau)
“Slow up” project (Trinational Eurodistrict Basel)
- ✓ Need for deepening the youth strategy:
Solidarity Run (Strasbourg-Ortenau Eurodistrict)

Conclusions and Perspectives

- The exchange with the other cross-border conurbations and the sharing of good practices and problems on the establishment of the EGTC structure have given the Eurocidade Chaves-Verín greater experience and knowledge to create such a structure.
- The meetings with the LSG, the citizens and other stakeholders have enabled the Technical Secretariat of the Eurocidade to review objectives and make innovative proposals of actions. These meetings have established a continuous dialogue between the municipalities and their cross-border groups.



Thank you

eurocidadechavesverin@gmail.com





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Eurodistrict Strasbourg-Ortenau

Jean-Baptiste SCHIBER

*Eurodistrict Strasbourg-Ortenau, Urban
Community of Strasbourg*

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KEY FEATURES OF THE TERRITORY

Creation : october 2005 **L'Eurodistrict**

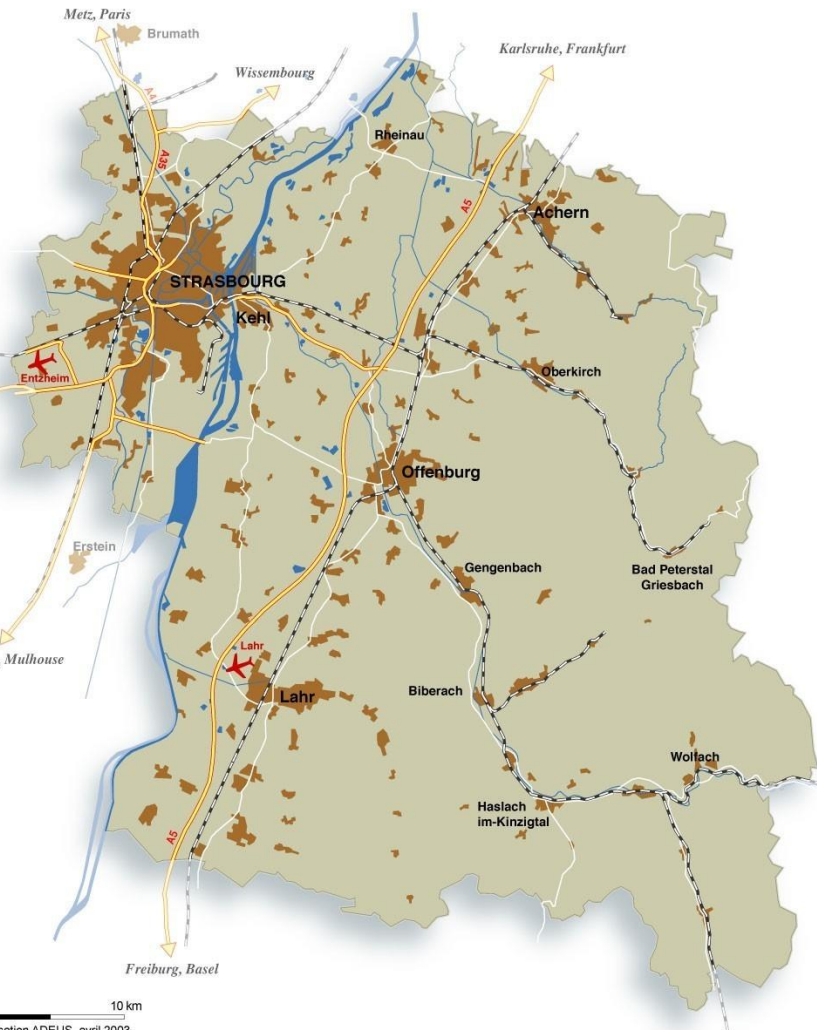
EGTC : 1.02.2010

- **French side (28 communes)**
 - *Urban Community of Strasbourg*
- **German side (51 communes)**
 - *Ortenaudistrict*
 - *5 major cities*

= 79 communes over 2.100 km²

= 868.000 inhabitants

= strong European dimension despite of an unbalanced territorial structure



Main Outcomes of the Local Action Plan

➤ Leadership issues

- *unified and concerted political expression***
- *increased political responsibility (majority)***
- *reinforced legitimacy through the EGTC***

➤ Community issues

- *popular events sustain crossborder conscience***
- *awaken people's interest in cyber-participation***
- *involve media and opinion leaders***

= structure follows strategy !

GOOD PRACTICES WORTH BEING IMPLEMENTED

- ***GEOPORTAIL (TEB)*** : *crossborder observatory aiming to capitalize informations and datas relevant for territorial development*
- ***FREE SOCIAL ZONE (Eurocidade)*** : *facilitate the common access to social services*
- ***FORUM (Eurometropole)*** : *permanent advisory committee representing bodies and civil society in decision making processes*

WITH A LITTLE HELP FROM THE URBACT II-EGTC PROJECT...

Main topics	state in 2008	state in 2010
1. Which legal structure ?	Open discussion about the appropriate form	Clear choice for the EGTC form
2. Which evolution for the LSG ?	Existing monitoring committee	Maintain advocated for non-members
3. Which strategy for citizenship participation ?	Referendum	Internet platform, communication, thematic workshops

PERSPECTIVES

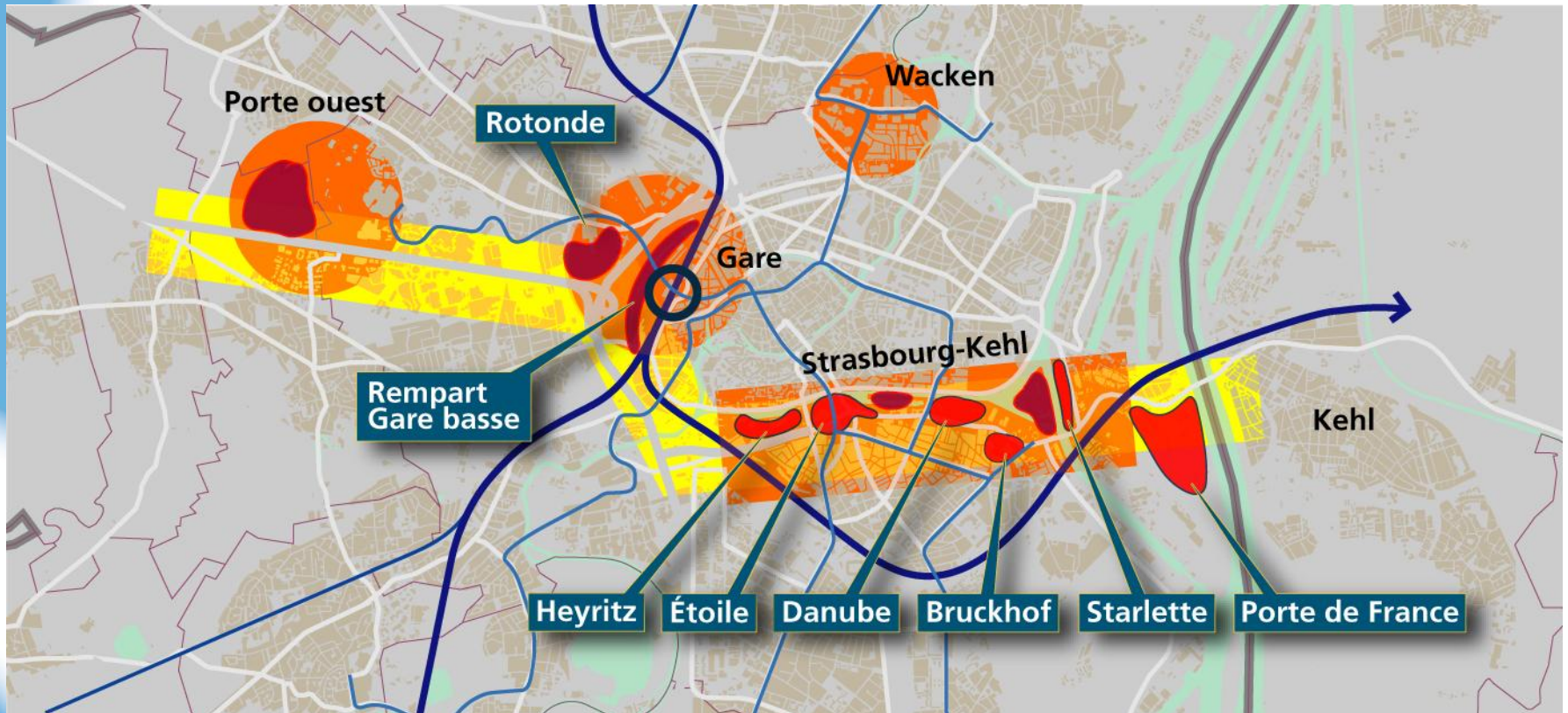
➤ **At local scale**

- *Full operating capacity for the EGTC by late 2010*
- *Enlargement of both territories and memberships*
- *Common territorial development framework with an integrated governance (co-decision)*

➤ **At European scale**

- *Input for the 2011 revision of the EGTC Regulation*
- *Participation in European consultations*
- *Lobbying for cross-border subsidiarity and experimentation (pilot zone for EU 2020)*

On Going Crossborder Urban Development Strasbourg / Kehl





Thank you

www.eurodistrict.eu/



The Local Action Plans to improve project partners' cross-border governance

2/2

Moderator

Christian LAMOUR

*CEPS/INSTEAD Research Centre (LU),
« EGTC » URBACT Lead expert*





Expertising Governance for Transfrontier Conurbations



Eurometropole Lille-Kortrijk-Tournai

Simon JODOGNE

*Director of the Euro-métropole and
European partnerships department, Lille
Metropole*

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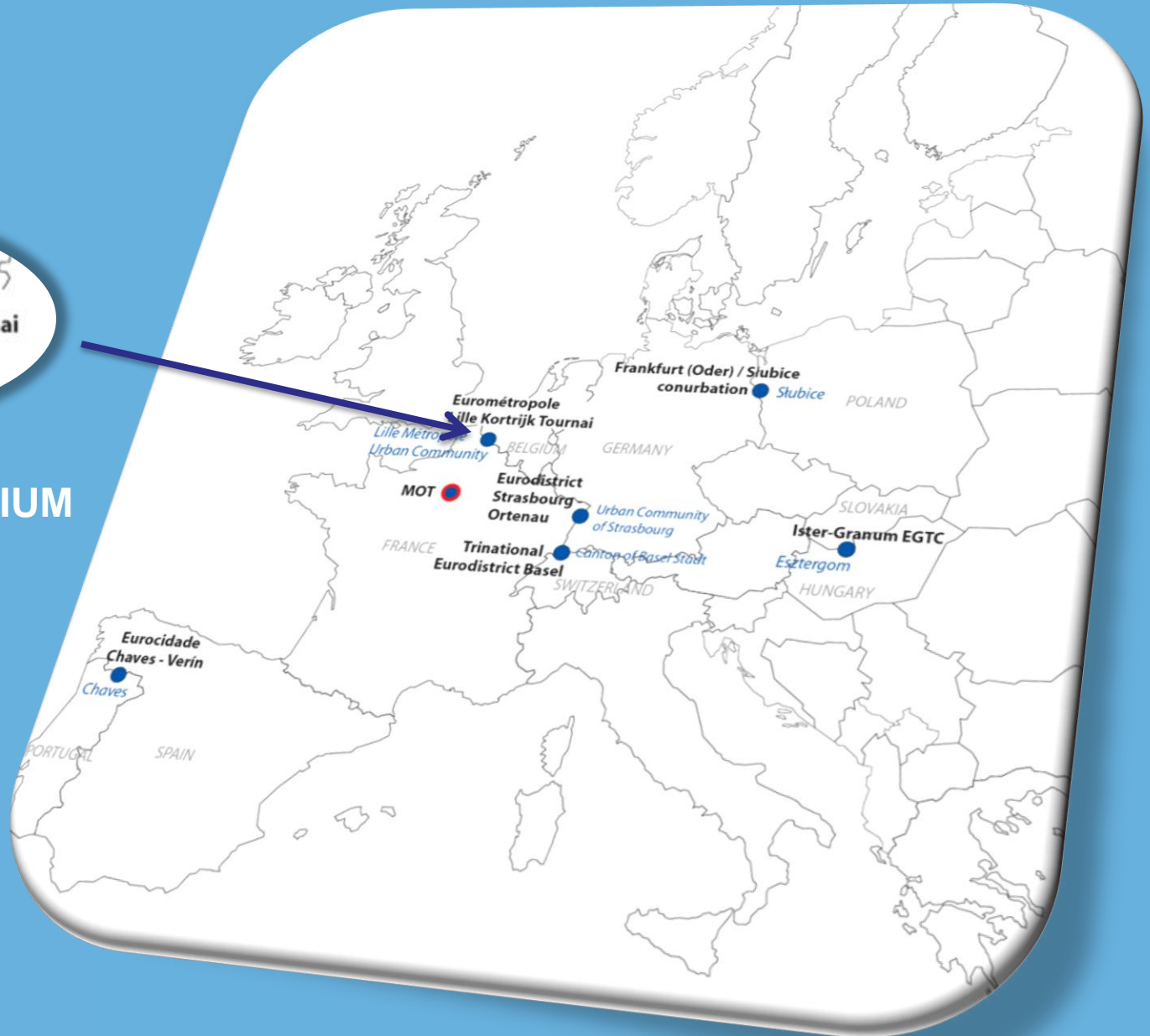
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FRANCE / BELGIUM

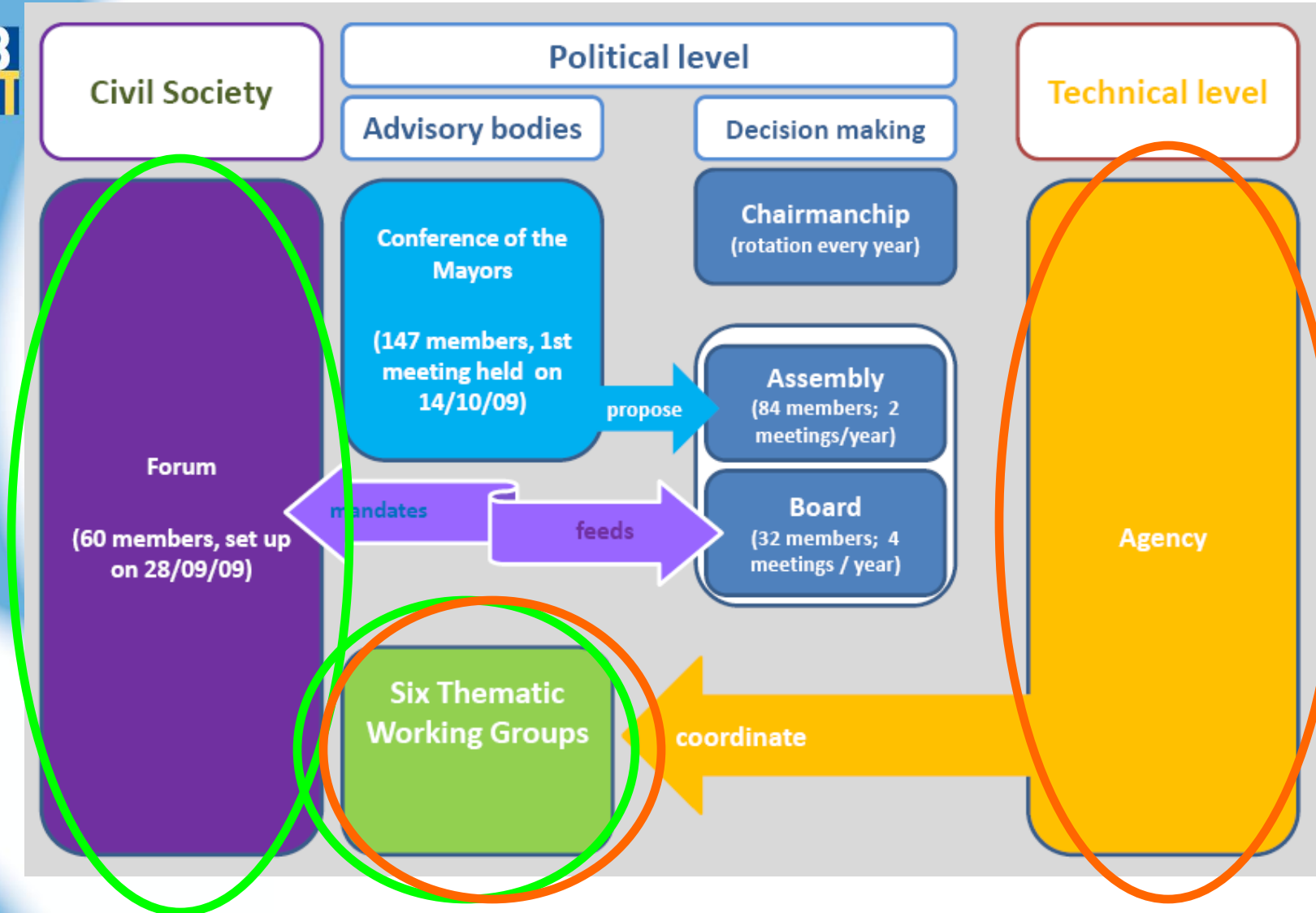




EUROMÉTROPOLE
EUROMETROPOOL
LILLE - KORTRIJK - TOURNAI



Good practices and problems encountered



A good practice from a partner that could be adapted

The « IBA BASEL 2020 »

- long term strategy for a territory
- many different projects
- public and private actors, civil society



Re-thinking a common territory

Expectations and results of the project

Lille Metropole conducted an internal evaluation of the project.

Main expectations :

- Improve the first EGTC of Europe.
- Being known on the European scale.
- Working with other departments on the European transfrontier questions.

Main results :

- This project helped the Eurometropole and Lille Metropole to be better known on the European scale and to create various new contacts.
- It was a channel for the Eurometropole to start thinking at the EU scale.
- It helped the Eurometropole and other departments of Lille Metropole to be aware of its strengths and weaknesses.

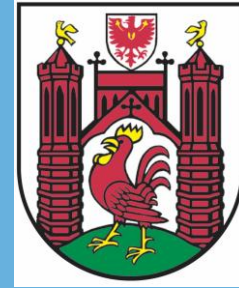
Next steps (1/2)

- More projects
- More visibility towards the citizen
- Building a common strategy

Next steps (2/2)

Enhancing the link with the EU

- Link with other crossborder governance institutions to be continued
- EU fundings through projects
- Development of a target based contract France/Belgium/EU/Eurometropole on strategic issues ?



Frankfurt (Oder) & Slubice

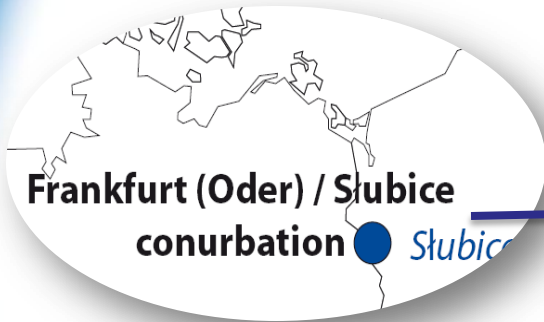
Sören BOLLMANN
Project manager

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That's where we come from:

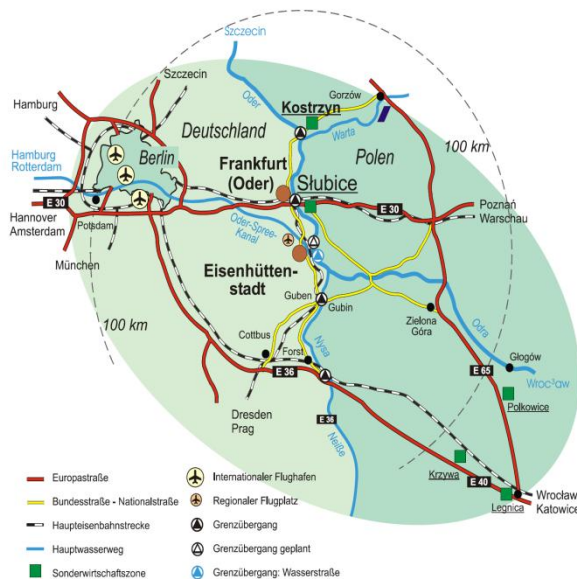


GERMANY / POLAND

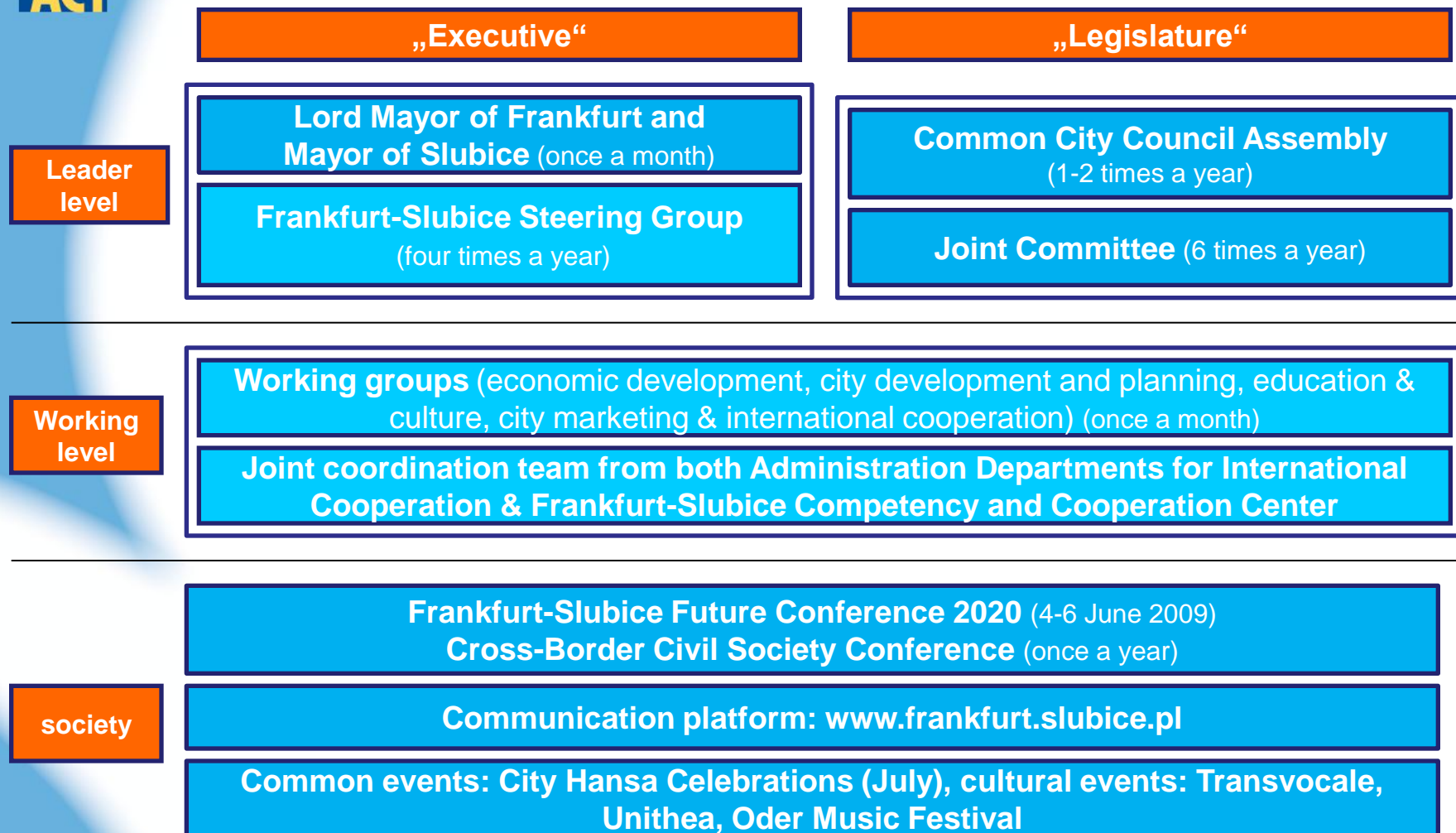


European and University Twin City

- Situated in the **geographical heart of Europe**: one hour from the German capital Berlin, about two hours from the regional capitals Poznan (600.000 inhabitants), Szczecin (400.000), Dresden (500.000) and Wroclaw (700.000)
- **Direct neighbours** on both sides of the River Oder
- Together about **80.000 inhabitants**
- **Common university** Viadrina & Collegium Polonicum with together about 7.000 students from about 80 countries



Elements from our LAP (I): Working structures of Cross Border Governance



Elements from our LAP (II): Objectives and projects

- **24 main strategic goals for 2010-2020** in seven fields of development, f.e.:

- 1.2. *Turning towards River Oder: Revitalisation and development of areas located near the river as common centre of both cities*
- 2.2. *After primary school children are able to communicate with peers from the neighbour city in their language*
- 4.1. *Drafting and implementation of a joint city and location marketing strategy*

- **14 projects for 2010-2013**, f.e.:

- 1.1.1. *Frankfurt-Slubice Integrated Urban Development Plan 2010-2020 (01.06.2010-31.05.2011)*
- 2.1.2. *Construction of a Polish-German integrative kindergarten in Slubice and extension of the Euro-Kindergarten in Frankfurt (2010-2012)*
- 4.2.2. *Network for new small and middle sized company settlement (2010-2012)*

Good practices from others to be adapted to our territory

- **Advisory council** with the biggest local companies
(practised in Eurometropole Lille-Kortrijk-Tournai)

- Involving regional levels, neighbouring counties and the
national level into our **CB governance structures**
(practised in Eurometropole Lille-Kortrijk-Tournai and
Eurodistrict Strasbourg-Ortenau)

How the project answered to our expectations

Our expectations have become more than fulfilled:

- Learning from others
- Reinforcement of our local **CB team building** process
- Further development of **CB working structures**
- Much higher public and political **attention**
- We have got a practical guide for **CB strategic planning**

- **Political acceptance:**

29.04.2010 positive decision about Local Action Plan 2010-2020 and Frankfurt-Slubice Competency and Communication Center

Perspectives

- Establishing **Frankfurt-Slubice Competency and Communication Center** (immediately)
- Realizing the **Local Action Plan** (from now on until 2020)
 - Reinforcing **public dialogue** about CB issues (Open Conference 2010)
- **Building an EGTC** within the framework of Euroregion Pro Europa Viadrina (2010-2011)

Welcome to European and University Twin City Frankfurt (Oder) & Slubice !



Thank you for your attention !



Expertising Governance for Transfrontier Conurbations



Trinational Eurodistrict Basel (TEB)

Véronique BITTNER
Regio Basiliensis

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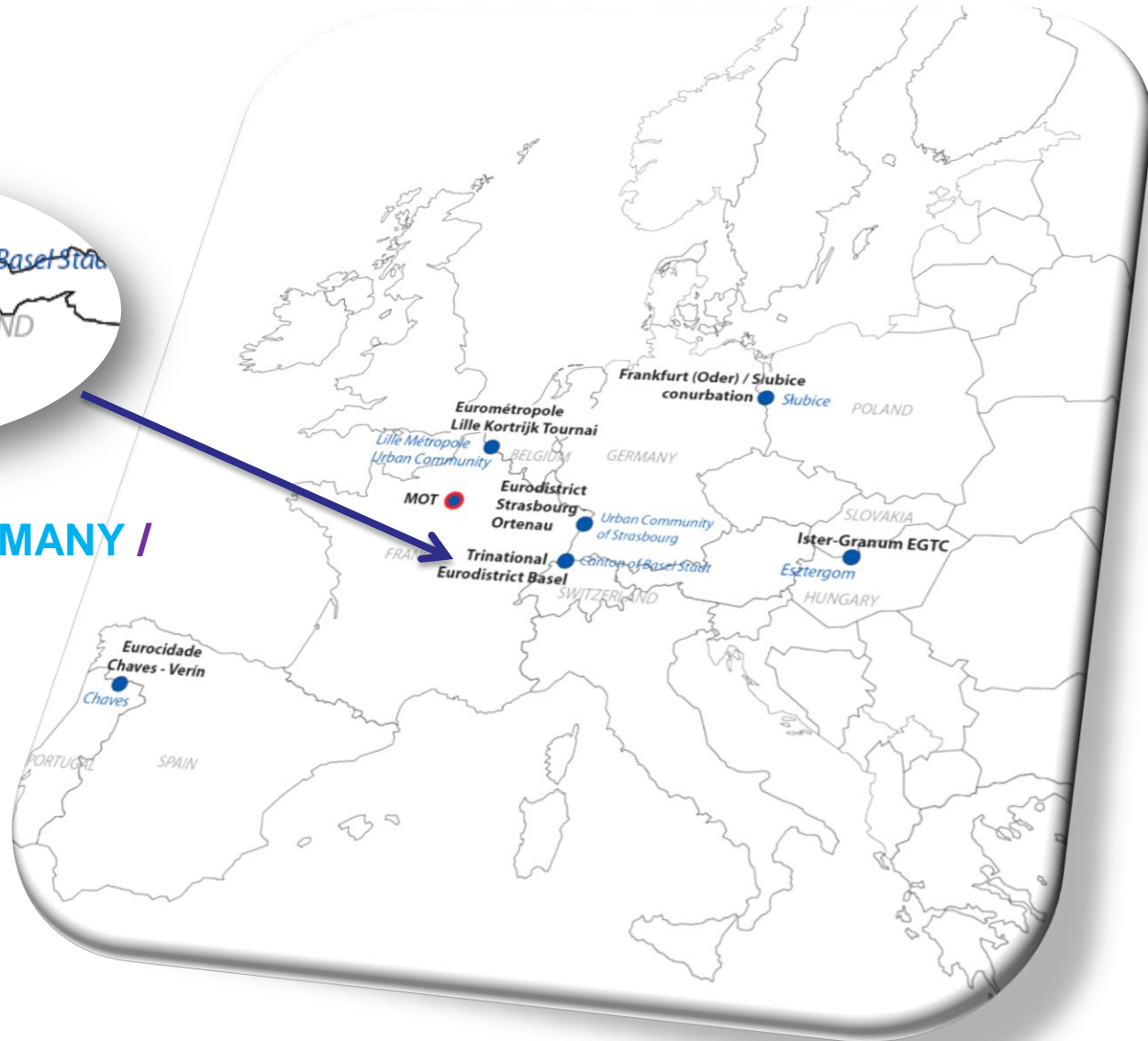
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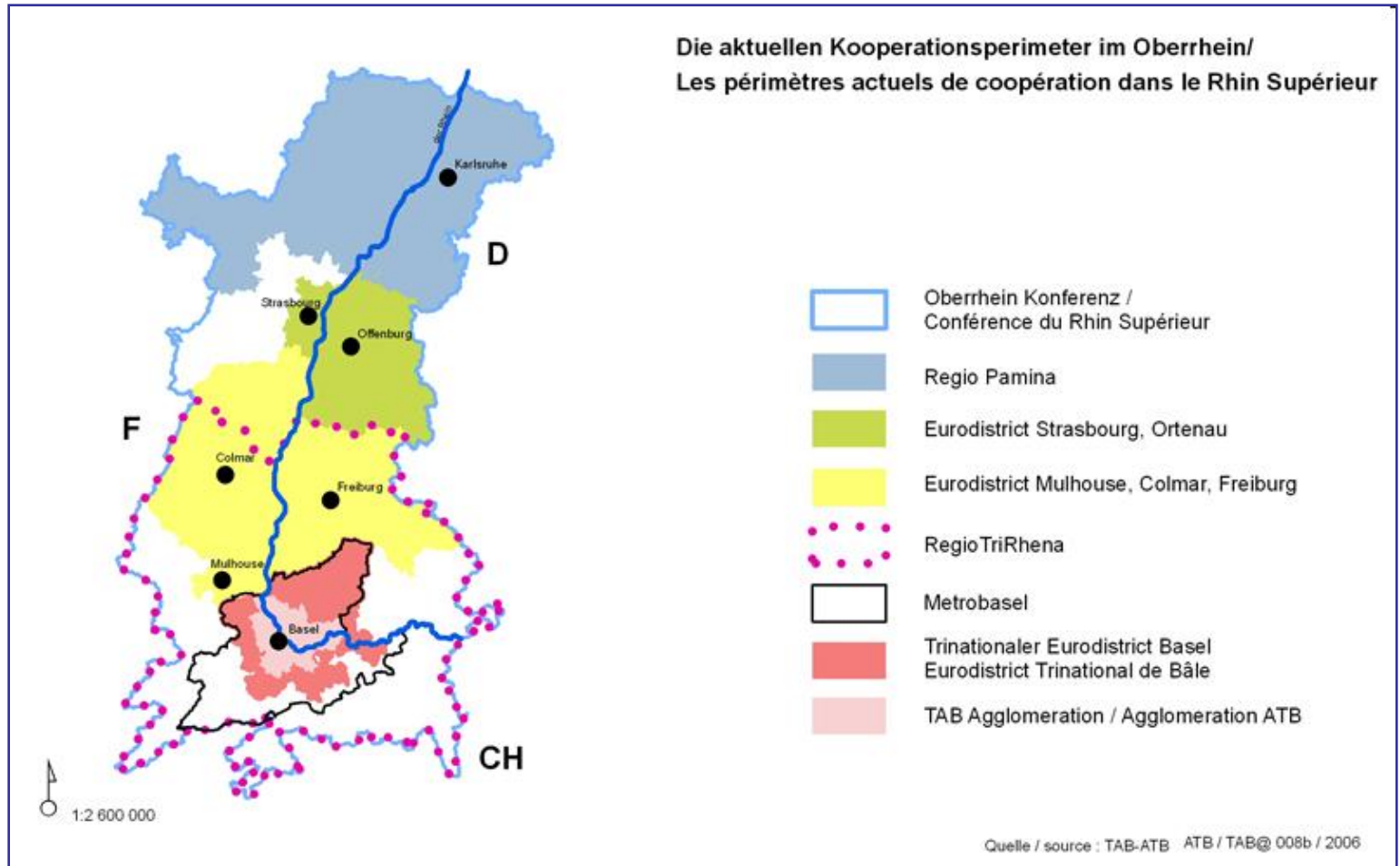


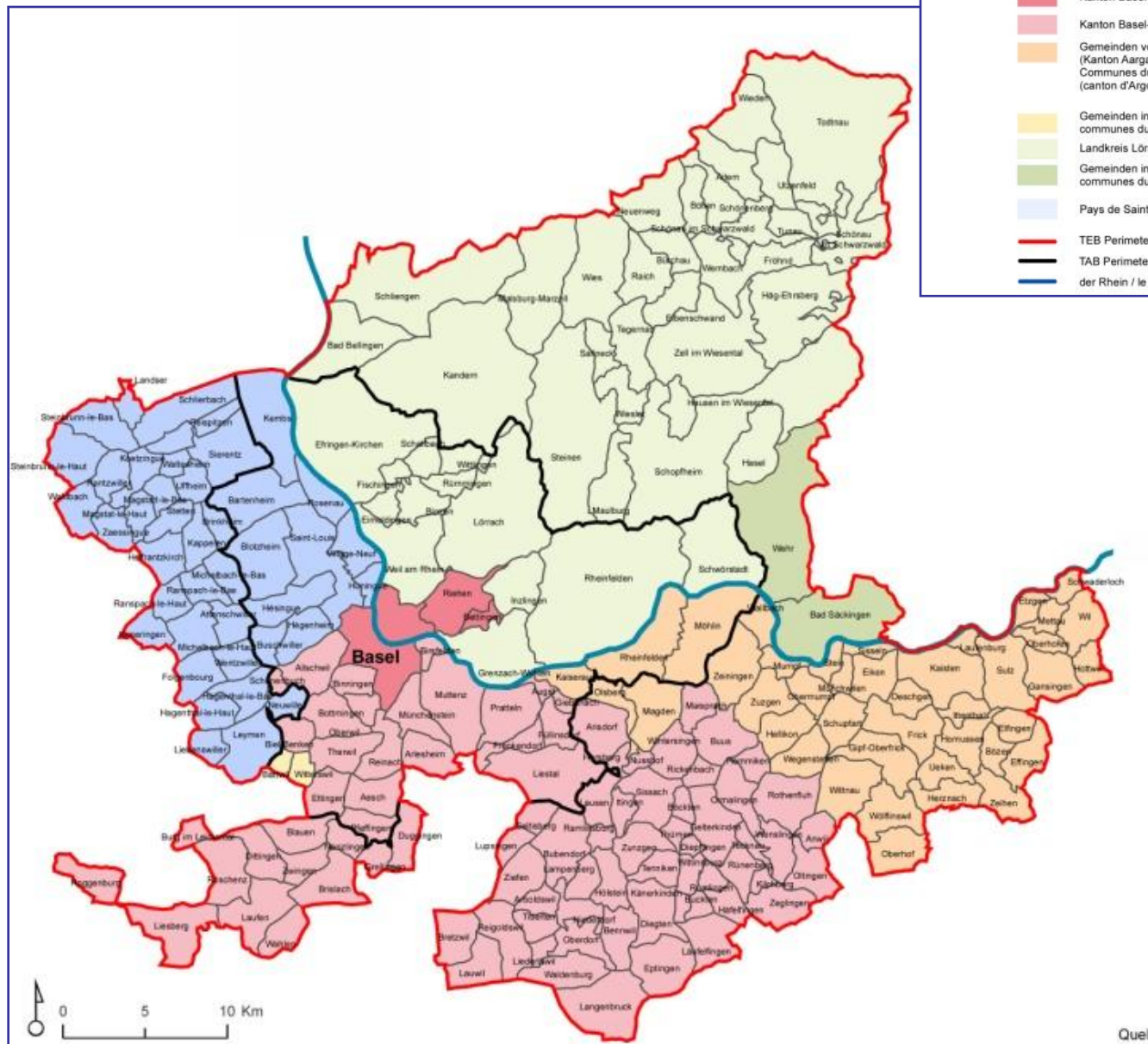


**SWITZERLAND / GERMANY /
FRANCE**

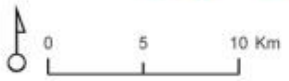


Die aktuellen Kooperationsperimeter im Oberrhein/
Les périmètres actuels de coopération dans le Rhin Supérieur

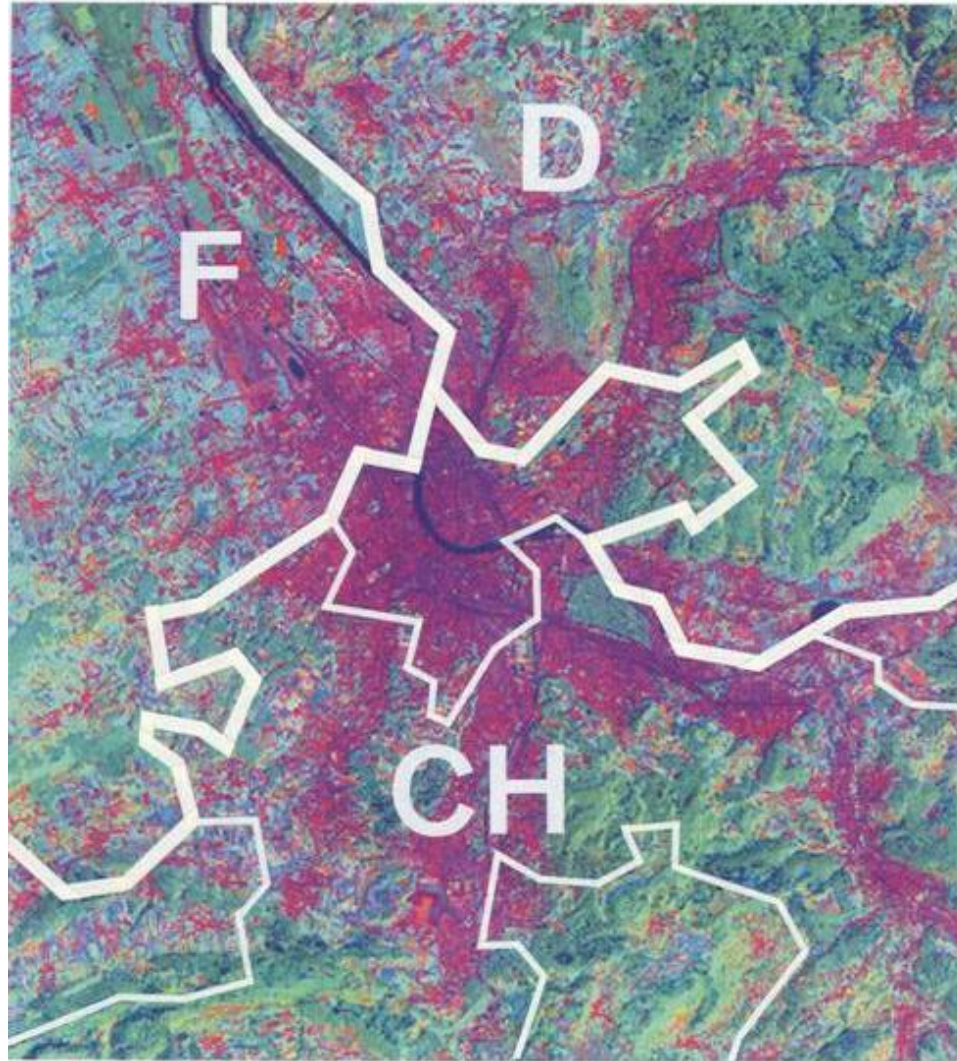




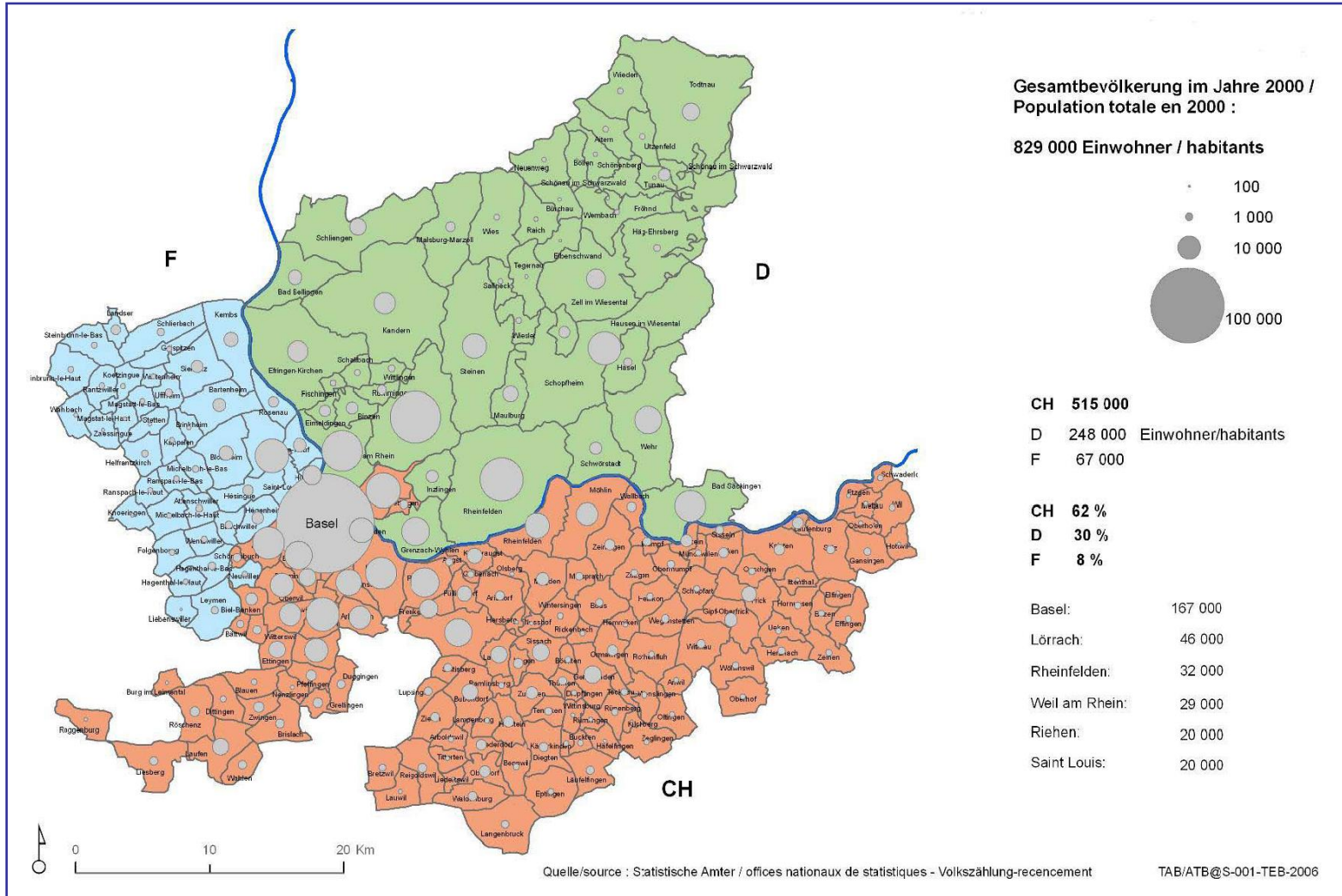
- Kanton Basel-Stadt
- Kanton Basel-Landschaft
- Gemeinden vom Planungsverband Fricktal Regio (Kanton Aargau)
Communes du Planungsverband Fricktal Regio (canton d'Argovie)
- Gemeinden im Kanton Solothurn / communes du canton de Soleure
- Landkreis Lörrach
- Gemeinden im Landkreis Waldshut / communes du Landkreis Waldshut
- Pays de Saint-Louis
- TEB Perimeter / Périètre de l'ETB
- TAB Perimeter / Périètre de l'ATB
- der Rhein / le Rhin

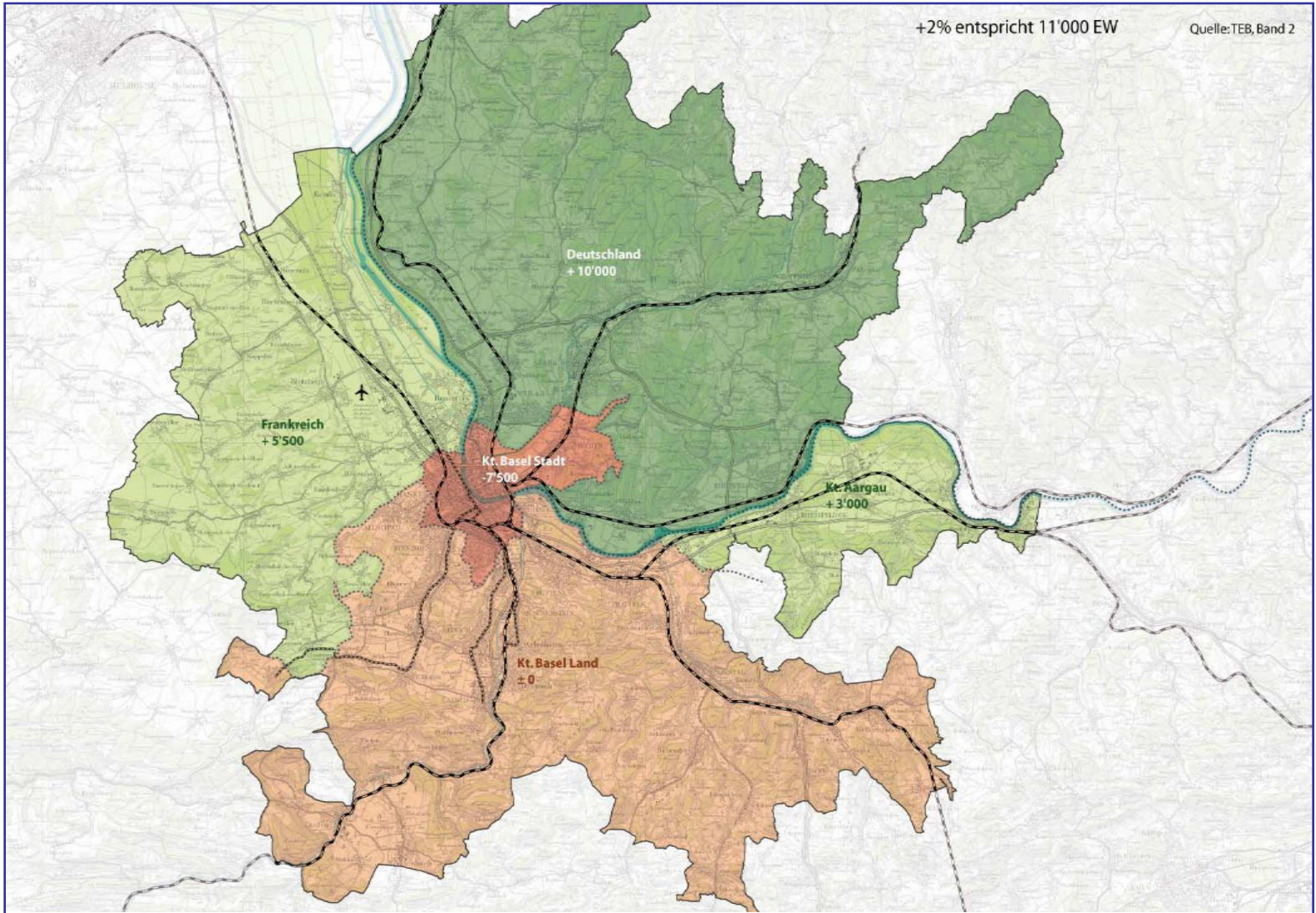


Quelle



Copyright: MCR Lab Universität Basel





Trinational Eurodistrict Basel

The territory extends over a broad variety of territories:

- *dynamic urban areas in Basel*
- *rural areas in the Sundgau (F), the Black Forest (D) and the Jura Mountains (CH)*



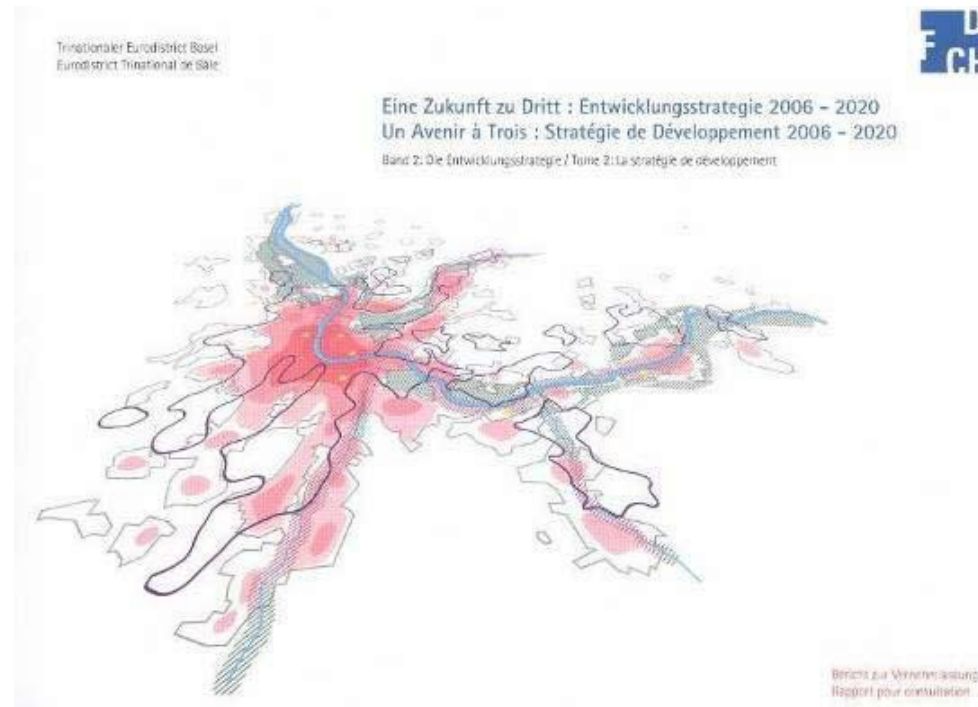
City of Basel

- *Economic centre: pharmaceutical, banking, insurance industry*
- *Less affected by the economic crisis than other cities*
- *Investments in order to adapt the infrastructures to the needs of the big companies and of the knowledge economy*
- *Need of about 30 000 highly qualified jobs till 2020 (source : Prognos / metrobasel)*
- *About 30 700 border workers from F to CH and about 27 500 border workers from D to CH*

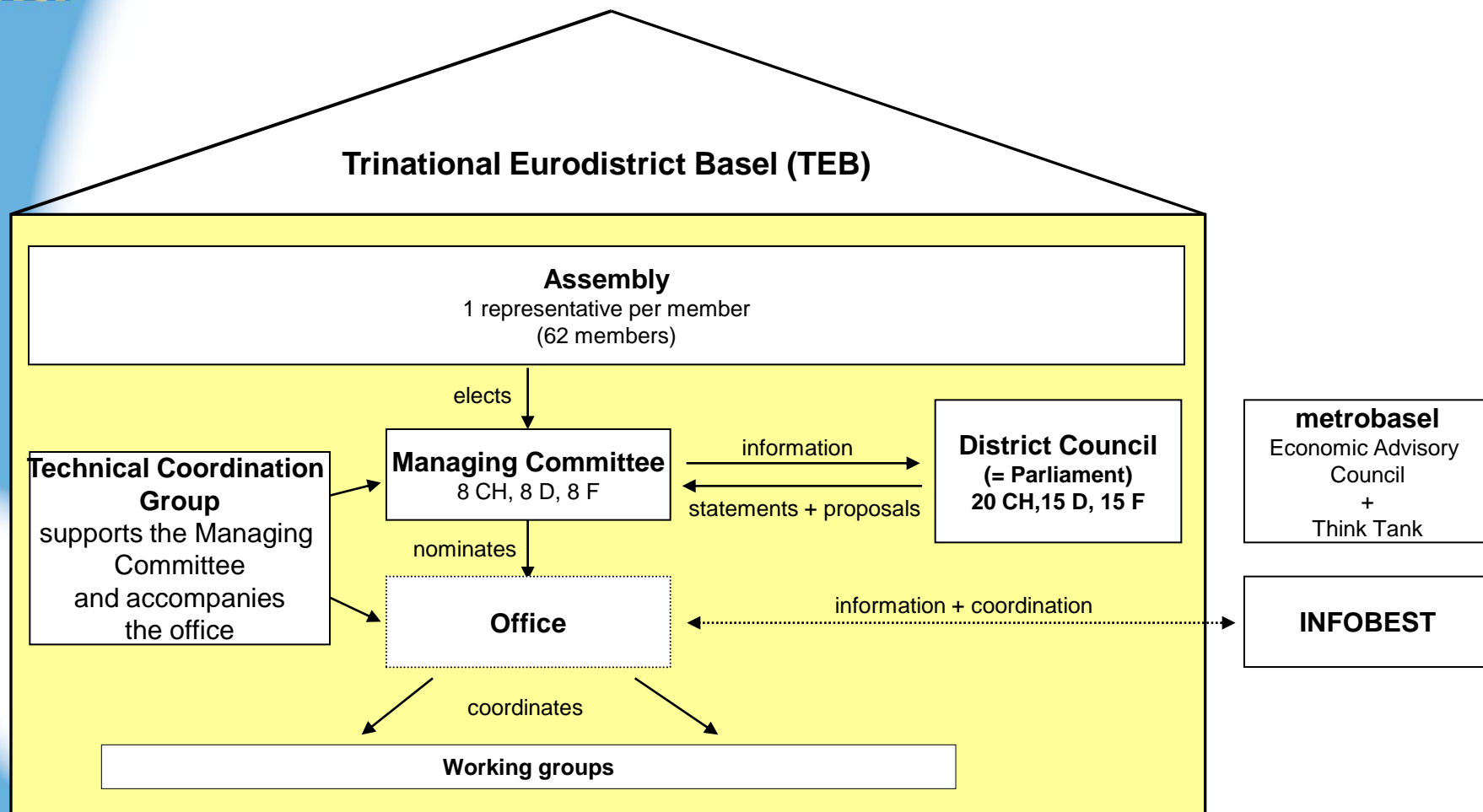
Trinational Eurodistrict Basel

- *Non-profit association under french local law*
- *Forum for discussion and laboratory of ideas for decision-makers*
- *Is at the service of the F, D und CH planning institutions*
- *Aims:*
 - *Stimulate the process of cross border functional integration*
 - *Ensure a good quality of life*
 - *Carry out joint cross border projects*
 - *Improve the cross border governance structures*
 - *Strengthen the regional identity*

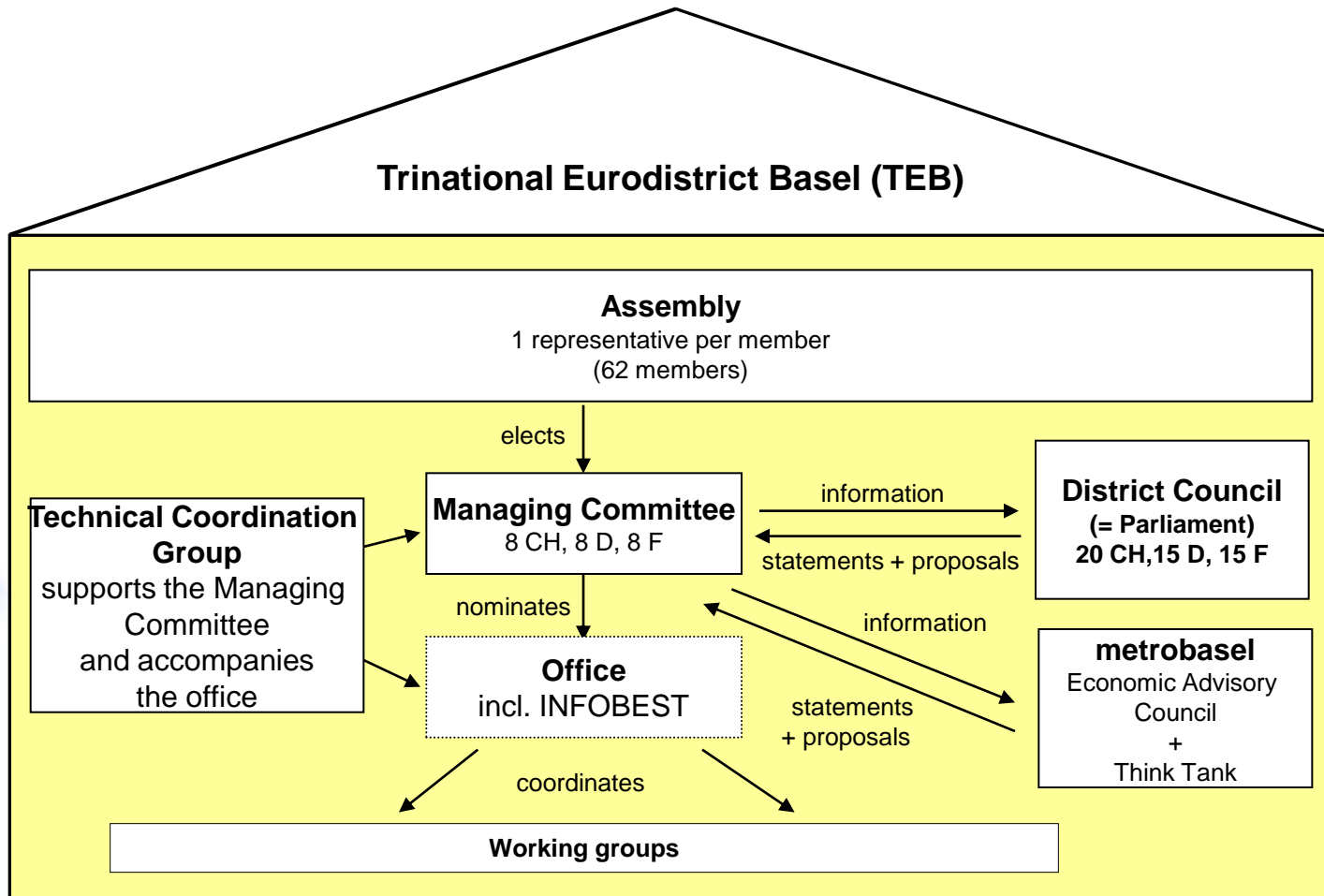
Urban development strategy 2002-2006



Governance structure - Starting situation



Governance structure – Targeted result



Leadership



ETB Eurodistrict Trinational de Bâle
TEB Trinationaler Eurodistrict Basel

INFOBEST  PALMRAIN



metrobasel

Plattform für die Entwicklung
der Metropolitanregion Basel



Challenge 1: improved governance

Type of action	Partnership (with the lead partner)	Description of the action	Intended outputs	Timescale (short, medium and long-term)	Financial sources and amount	Recommendations at regional, national and European levels
Action 1: Better coordination between Managing Committee and District Council		Improved exchange and better coordination of subjects and projects	Development of common subjects and projects in a targeted way	Short-term	TEB budget	
Action 2: Better cooperation with INFOBEST		Intensification of collaboration on content, formal and organisational aspects	Creation of synergies Coordinated public relations	Medium-term	No additional funds required	
Action 3: Better cooperation with institutions in Upper Rhine		Exchange and coordination with other Eurodistricts and the Upper Rhine Conference	Division of tasks according to subjects and know-how transfer	Medium-term	No additional funds required	

Challenge 2: Common settlement and transportation development

Type of action	Partnership (with the lead partner)	Description of the action	Intended outputs	Timescale (short, medium and long-term)	Financial sources and amount	Recommendations at regional, national and European levels
Action 1: Joint strategic development		Implementation of the TEB development strategy	Qualitative lasting development and growth	Long-term		
Action 2: Project Mobility 2020		Realization of the INTERREG-Project Mobility 2020	Improved mobility and accessibility	Medium-term	INTERREG IVA-Project	
Action 3: Project IBA BASEL 2020		Realization of the INTERREG-Project IBA Basel 2020	Development of common economic and living space	Medium-term	INTERREG IVA-Project	

Challenge 3: Communication strategy

Type of action	Partnership (with the lead partner)	Description of the action	Intended outputs	Timescale (short, medium and long-term)	Financial sources and amount	Recommendations at regional, national and European levels
Action 1: Creation of a communication strategy		Development of communication measures	Better public relations and perception	Short- to medium-term	About 20,000 €	
Action 2: Project “One branding”		Development of a common branding for the cross border institutions	Better comprehensibility (→ population)	Short- to medium term	No additional costs	

Civil Society - Good Practices

Tram 8
grenzenlos
Basel - Weil am Rhein



INFOBEST  PALMRAIN

Lessons learnt

For the Trinational Eurodistrict Basel, it was particularly interesting to compare the way other cross-border agglomerations organise their cooperation

We have learned about :

- *The creation of a EGTC*
- *The cooperation with the French state*
- *The financing of cross border structures*
- *The integration of the population in the cross border cooperation*

Perspectives

- *The Local Action Plan has been approved bei the TEB Managing Committee on April, 30th 2010*
- *One of the TEB's main concerns is to reduce the negativ effects of national borders*
- *Therefore, the actions which have been defined in the Local Action Plan will be continued*
- *The cooperation with the other project partners will be continued on an informal level*
- *The question of a possible creation of a EGTC für the TEB has not been answered yet.*



Thank you

www.eurodistrictbasel.eu/





A European action plan to bring up cross-border agglomerations' interests to the European level

Dr. Hans-Günther CLEV

Director general, Mission Opérationnelle Transfrontalière

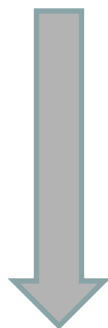
What is the European Action Plan?

3 parts:

1. **Lessons learned** at local level: the solutions to be developed at local level
2. **Recommendations** addressed to the national/regional and European authorities
3. **Synthetic table on the recommendations of actions at all levels** : link between the local needs (1), the solutions to be developed at local level (2) and the recommendations to address to facilitate their implementation (3)

Need to guarantee coherence and articulation between strategies and actions that cover a common cross-border area

Need of CB agglomerations



Potential competition between the different scales of cross-border cooperation

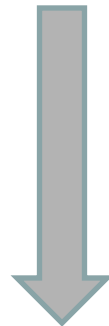
Obstacle

**Recommendation 3:
Recognition and articulation of the different scales of cooperation, euroregions and local, in regional and national policies**

Solution

Need for frameworks, border by border, that facilitate the development of cross-border projects that respond to the inhabitants' needs

Need of CB agglomerations



Legal and financial obstacles to the development of such CB projects

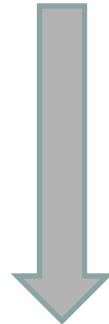
Obstacle

**Recommendation 5:
Articulate national/regional policies and financial tools from both sides of the border**

Solution

Need for an appropriate framework at national level facilitating the implementation of cross-border projects that respond to the inhabitants' needs

Need of CB agglomerations



Lack of dialogue at the highest level

Obstacle

Recommendation 8:
Within each State organization, identify contact persons on cross-border issues in the concerned ministries, coordinated by one person at the highest political level

Recommendation 9:
Launch a large reflection at national level on cross-border cooperation to have an overview of problems and potentialities

Solution

Need to guarantee a continuity of the technical work.

Need to have a high-qualified staff with very specific skills : languages, knowledge of administrative and cultural contexts...

Need of CB
agglomerations

Obstacle

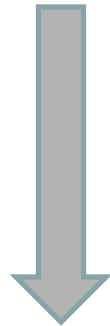
**Absence of a clear
and attractive
statute for personal
within cross-border
structures**

**EUROPEAN RECOMMENDATION 2:
Launch a reflection on the creation a
European statute of cross-border staff in
order to overcome complexity due to the
different national legal statutes**

Solution

Recognition of the specificities of cross-border agglomerations in the future Cohesion policy

Need of CB agglomerations



Obstacle

Uncertainty regarding the recognition of cross-border agglomerations in the future cohesion policy

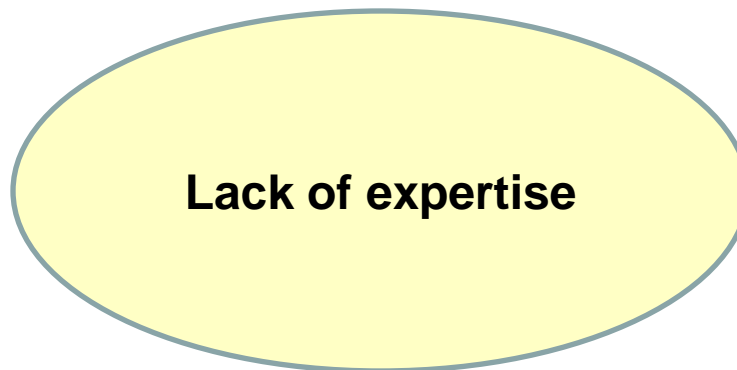
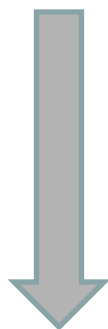
EUROPEAN RECOMMENDATION 3:

Guarantee the access to structural funds for cross-border territories for the period 2014-2020

Solution

Necessity to develop mechanisms to enhance the quality of cross-border cooperation and the legitimacy of cross-border public policies

Need of CB agglomerations



Obstacle

Lack of expertise

**EUROPEAN RECOMMENDATION 9:
Promote the creation of a specific ERASMUS programme, which supports the exchange of elected representatives and technicians from a cross-border conurbation with another cross-border conurbation on governance themes**

Solution



Expertising Governance for Transfrontier Conurbations

Closing session

Christian LAMOUR

*CEPS/INSTEAD Research Centre (LU),
« EGTC » URBACT Lead expert*



Expertising Governance for Transfrontier Conurbations



Thank you
Merci
Gracias
Obrigado
Vielen dank
Dziękuję
Dank u wel
Köszönöm
Dakujem

More information on the website:

<http://urbact.eu/egtc>

